



2011

Annual Report



First Merchant Bank Ltd.



Change of guard

Mrs. Mary Nkosi, Deputy Governor of the Reserve Bank of Malawi welcomes the new CEO, Mr. Dheeraj Dikshit on board while the outgoing Managing Director, Mr. Kashinath Chaturvedi looks on

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Board of Directors



Rasik C. Kantaria
Chairman

Mr Kantaria has a BSc in Economics and is Chairman of Prime Bank Limited, Kenya and Managing Director of Prime Capital and Credit Limited Kenya and also holds directorates in a number of other sectors of the Kenya economy, principally property and tourism.

Hitesh Anadkat
Vice Chairman



Mr Anadkat holds an MBA from Cornell University and a B.Sc Economics (Hons) from the University of London and prior to returning to Malawi to establish First Merchant Bank he worked in a corporate finance house in USA specializing in mergers, acquisitions and valuations. He also holds directorates in a number of other sectors of the Malawi economy, principally telecommunication, manufacturing and property development.

John M. O'Neill
Executive Director



Mr O'Neill has a BSc in Mathematics and Management Sciences and is a qualified chartered accountant with membership of the relevant institutes in Ireland and Malawi. Mr. O'Neill's previous experience includes a career of 17 years with the international accountancy firm Deloitte, in the UK and Malawi, including 6 years as a partner in its Malawi practice.

N. G. Anadkat
Director



Mr Anadkat is a well respected and long established business man in Malawi where he has been in business for over 40 years.

Bharat Jani
Director



Mr Jani was appointed as the Chief Executive Officer of Prime Bank on 25th October 2008 after having served in the position of General Manager for a period of five years. Mr Jani is a qualified, experienced and result oriented banker holding a post graduate degree in Commerce with specialization in Accountancy & Economics. In addition Mr Jani holds a professional qualification in Banking & Financial Management and has vast experience of over 30 years in International Banking.

Modesai Msisha SC
Director



Mr. Msisha SC is a legal practitioner and Commissioner of Oaths. He is qualified with Bachelor of Laws and Master of Laws (Toronto) and has practised and lectured law since 1975. He has been a partner in Nyirenda and Msisha Law Offices since 1990 and was appointed as Senior Counsel in 1997. He has served in various prominent roles in special legal assignments and commissions of national importance



Stewart Malata
Director

Mr Malata holds Master's Degree in Accounting and Finance and has held senior positions in MDC Limited, Admarc Investment Holding Company Limited and Smallholder Farmers Fertilizer Revolving Fund. He serves on the boards of numerous companies in Malawi including the listed companies, Illovo Sugar Malawi Limited and Malawi Property Investment Company Limited.

Charles Chuka
Director



Mr Charles Chuka has since December 2010 been the Chief Executive Officer (CEO) of Malawi Telecommunications Limited (MTL) – the incumbent fixed-line telephone operator. As CEO, he is responsible for strategic directions and oversight over the company's operations. Between November 2003 and May 2010 he worked as Senior Advisor in the office of the World Bank's Executive Director responsible for 22 countries in the South, Central & East African region. His specific responsibilities included advising the Director on the policy and operations of International Development Association (IDA) and the World Bank's operations in Malawi, Mozambique and Tanzania.

Prior to joining the World Bank Group, he worked for Reserve Bank of Malawi from July 1979 until February 2003. Reporting to the Governor, he held the position of General Manager for Economic Services between 1997 and 2003 with direct responsibility for the design and implementation of monetary and financial policies, including financial sector reforms and having overall operational responsibility for five departments: Research and Statistics, Bank Supervision, International Operations, Financial Market Operations and Information Technology.

Management Team

| | |
|---------------------|--|
| Dheeraj Dikshit | Chief Executive Officer |
| Lucas Kondowe | General Manager Finance, Planning & Business Intelligence |
| Thomas Kadantot | General Manager Corporate & International Banking |
| Alex Chigwale | General Manager Leasing and Finance Company |
| Prakash Kamath | Chief Networks Officer |
| Mani Verma | Chief Operations Officer |
| Emmatty Jacob Paul | Head IT |
| George Kamvulumvulu | Head Government, NGOs and Development |
| Tiwonge Kaluwa | Pensions Fund Manager |
| Prescott Nkhata | Head Human Resources |
| Mary Nkando | Head Embassies & Emerging Sectors |
| Siza Makwakwa | Head Operations |
| Sylvia Nankwenya | Head Marketing |
| Ewen Hiwa | Head Retail Sales |
| Lee Mulele | Head Internal Audit |
| Agnes Jazza | Head Credit |
| Fred Chipembere | Legal Counsel & Company Secretary |

Chairman's Report



R.C. Kantaria - Chairman

Strong growth in the group balance sheet was maintained in 2011 with total group assets increasing by 20% from K50 billion to K60 billion. Group deposits grew by 27% but a more conservative lending approach was adopted in response to worsening economic conditions in Malawi resulting in the overall credit to deposit ratio being reduced from 71% to 63%.

Declining money market yields and competitive pressures on interest margins were experienced in both Malawi and Botswana. Accordingly, growth in net interest income, at 17%, did not match balance sheet growth. Non interest income was also adversely impacted by both competitive pressures and lower foreign exchange trading volumes.

Despite continued attention to cost control measures, the group cost to income ratio worsened marginally from 52.2% to 54.5%, largely due to the high initial costs of rolling out retail market infrastructure.

The overall net result for the year was, given a challenging economic environment, a relatively satisfactory 15% increase in group profit before taxation.

Economic Review

The Malawi economy is officially estimated to have grown in real terms by 4.9% in 2011, a remarkable achievement considering the myriad of economic challenges faced during the year. The IMF estimate a slightly more conservative growth figure of 4.6% for

the year.

In 2011, the financial services and insurance sector enjoyed growth approaching 10% driven by new legislation such as the Pensions Act. The construction sector, although constrained by fuel and foreign exchange shortages is estimated to have grown by 7.5% mainly due to government sponsored projects such as the new international hotel and conference centre in Lilongwe.

Mining remained the fastest growing sector of the economy but growth slowed from the remarkable 80% recorded in 2010 to an estimated 30% in 2011 as existing mining operations began to face production constraints. Growth in other non agricultural sectors was in the main, sluggish with the critical manufacturing sector lagging all others with a second successive year of around 2% marginal expansion.

The largest absolute component of the overall official growth estimate is a rebound in the key agricultural sector, in particular an increase in maize production from 3.4 to 3.9 million tones. Maize production is to a significant extent consumed by producers rather than formally traded. Thus, growth may have had little impact on the formal cash economy as, arguably, for subsistence farming families consumption patterns are heavily influenced by available own production.

Tea and sugar production volumes both came in below historic levels. Cotton producers benefited from a short-term spike in world prices at the beginning of the season. Seed cotton production of 55,000 tonnes was significantly higher than the disastrous 2010 crop of 13,000 tonnes but still fell short of expectations and historic production levels.

A record tobacco crop of 237,000 tonnes exceeded merchant demand by as much as 50% with the result that auction prices fell sharply for a crop throw containing much indifferent quality leaf. Total auction realizations were US\$294 million, considerably less than the previous three years realizations which each exceeded US\$400 million.

The IMF's Extended Credit Facility (ECF) programme for Malawi which was approved in February 2010 was suspended in 2011 following its first review. The IMF were not satisfied that any progress had been made towards the goals of continued exchange rate adjustment and foreign exchange market liberalization. The suspension led, in turn, to the withdrawal of balance of payments support from the country's major donors with far reaching consequences for the economy.

On the fiscal front, the Minister of Finance, in his June 2011 budget statement, announced the intention of government to pursue what he termed a 'zero deficit budget' with the ambition of financing government's recurrent expenditure from its domestic revenues. Although officially claimed, mid way through the fiscal year, to be on target to achieve this goal, there is ample evidence that central bank funding has been accessed to finance budgetary operations in the absence of donor support. In 2011 net RBM credit to government has increased dramatically.

The expansion in the monetary base as a result of government borrowing and the consequent increased market liquidity has fuelled inflation and placed additional pressure on the exchange rate. Excess liquidity has also led to real yields on government paper declining into negative territory.

By year end, headline inflation had accelerated to 9.8% from 7.4% recorded in December 2010. The overall inflation rate is held down by the relatively lower level of food inflation of 5.2% year on year as against a non food inflation rate of 14.6%. Urban inflation, measured against a conceivably more realistic commodity basket, stood at 13.3%, much higher than rural inflation of 7.8%.

A relatively modest 10% devaluation of the kwacha took place in August 2011 but the authorities continue to resist pressure to allow the official exchange rate to depreciate to a level more reflective of underlying economic fundamentals. Against the background of underperformance by major agricultural export crops and a severe curtailment of donor assistance to the country, the absence of a pricing response to dampen demand for foreign exchange has inevitably seen a further depletion of foreign reserves. Gross official reserves declined over the year from US\$280 million (2.2 months import cover) to US\$190 million (1.5 months import cover). Foreign exchange shortages and remittance backlogs worsened and were manifested in frequent shortages of imported commodities, particularly fuel.

Group Performance

The key highlights of 2011 group performance were:

- 27% growth in group deposits from K37 billion to K47 billion.
- 20% growth in total assets from K50 billion to K60 billion.
- 15% growth in profit before tax from K2.6 billion to K3.0 billion.
- 15% growth in shareholders' equity from K7.5 billion to K8.6 billion.

In an increasing liquid domestic market, the customer deposit base of our major Malawi operations, FMB and LFC, both grew strongly, with our Botswana subsidiary, Capital Bank, also demonstrating its

continued competitiveness in that market. Excess liquidity has however forced down money market yields and necessitated a downward revision in our pricing of quality lending opportunities.

Due to the risks associated with prevailing economic conditions in Malawi, we exercised prudence in granting credit during the year and this has seen a drop in the overall group credit to deposit ratio from 71% to 63%. As a result, net interest margin has contracted slightly. The quality of our lending portfolio remains good with an impairment loss for the year of 0.3% of total credit outstanding.

The group remains highly liquid with all group companies complying comfortably with prudential liquidity and capital adequacy requirements. At year end, investments in low risk money market instruments, bank and cash exceeded K25 billion, equivalent to 40% of group assets and over 50% of liabilities to depositors and other banks.

Non interest income was boosted by a firming in the Malawi listed equity market which saw a fair value gain of K250 million being recorded on our portfolio after several years of indifferent performance. There was a sharp fall in the volumes of foreign exchange traded in the second half of 2011 but a strong first half year performance enabled the achievement of a 12% annual growth in income from foreign exchange transactions. The levels of fee and commission income, which grew by a rather disappointing 7%, were adversely affected by increased competition for lending opportunities requiring much finer pricing of upfront arrangement and commitment fees.

Despite close attention to cost control, total expenditure increased by 26% in absolute terms and our cost to income ratio worsened marginally from 52.2% to 54.5%. Our human resource cost increase was contained at a relatively acceptable level of 16.6% with a much higher 35% increase in premises and equipment, depreciation and other costs being largely attributable to the substantial completion of the roll out of our retail market infrastructure.

Profits for the year attributable to shareholders were K1858.4 million and dividends were paid totaling K747.6 million. Retention of profits is the major component of the increase in total group equity from K8.2 billion to K9.3 billion at end 2012. This strong capital base provides a solid platform to support future growth strategies of the group.

Human Resources

Our holistic human resource change agenda was completed in 2011 and will be fully implemented from the beginning of the 2012 financial year. This included an organization wide job evaluation and grading exercise carried out during the year.

Using the balance scorecard technique, we have aligned individual and corporate strategic objectives and set measurable performance targets for all management and employees. This will enable us going forward to link employee remuneration with performance in a fair and transparent manner.

Our human resource development strategy now looks beyond the enhancement of the technical skills of our people to encouraging and rewarding entrepreneurship at all levels within the group.

Corporate Social Responsibility

Our CSR activities remain focused on health, education and sports development. We encourage and support our staff to become involved in activities that have a meaningful impact on the communities in which they are based. As a result, we have, during the year, provided significant financial support to a diverse range of worthy causes.

The board is fully committed to conducting the business of the group in a manner that respects the interests of all stakeholders. We seek at all times to act with integrity, maintain the highest ethical standards and comply with all legislation and regulations relevant to our activities. A separate statement on corporate governance is included in this report.

Outlook

It seems unlikely that growth momentum in the key agricultural sector will be maintained in 2012. Erratic rainfall in the early part of the crop season will adversely impact maize production especially where farmers were compelled to replant often with inferior inputs. A major government sponsored initiative to increase the area under cotton cultivation appears to have led to a more than doubling in seed cotton production. (though a risk remains that the eventual harvest may be lower due to boll infestation as pesticides were applied late in some cotton growing areas.) Unfortunately, a severe downturn in the world cotton price may negate some of the benefit of any increased crop.

Latest estimates show a marked fall in tobacco production to around 150,000 tonnes, with some commentators predicting an even lower final crop output. Early indications are that, in light of the short crop, the market will be firmer than 2011 with good demand for virginia and higher nicotine content grades of burley leaf. However, it is unlikely that overall auction floor realizations will get back to anywhere near the annual US\$400 million plus achieved in the period 2008 to 2010.

The mining and quarrying sector is expected to show strong growth. Although no new mining projects are scheduled to come on stream in 2012, uranium output from the existing mine is expected to grow strongly

and world uranium prices should firm considerably in the second half of 2012. Quarrying output will increase to meet increased demand arising from construction sector growth. Major scheduled construction projects include a greenfield stretch of railway line to open up a route through Malawi to Nacala port for coal mined in Tete province of Mozambique. In addition, a number of new government sponsored projects are planned including a new national stadium to be built with funding from China.

The financial services, information and communication sectors should continue to perform well. Wholesale and retail trade growth will remain sluggish due to continued foreign exchange shortages and the manufacturing sector will continue to suffer under the combined burden of the same foreign exchange shortages and unreliable utility and fuel supplies. The transport sector will see reduced import volumes but, in due course, a major growth opportunity may emanate from the transshipment of Mozambique coal production through Malawi.

Despite the many challenges, 2012 export proceeds look on line to exceed US\$1 billion, possibly leading to a contraction in the current account deficit as import demand remains subdued. Import demand will be restricted by low foreign exchange availability due to limited inflows on the capital account. Although there are a number of unfulfilled conditionalities, movement towards liberalization of the foreign exchange market appears to be the key trigger for the resumption of the ECF programme with the IMF and the restoration of donor balance of payments support to the economy.

The newly sworn in head of state has intimated a strong commitment to see an end to the current impasse between government and its traditional development partners. The new regime inherits an increasing budgetary deficit, financed by domestic borrowing with concomitant money supply expansion and mounting inflationary pressures in the economy. The currency has been under severe pressure for some time and parallel markets have proliferated in their depth and diversity as the private sector sought to innovate its way to a market determined exchange rate. Radical measures will be required which could include, in addition to an adjustment to a market related exchange rate, a move to bring interest rates back into positive real territory. A period of continuing economic turbulence is almost inevitable before the positive benefits of any corrective measures begin to be felt.

If the official exchange adjusts to reflect market realities we should expect an increase in the volumes of foreign exchange traded in the formal market in accordance with regulatory guidelines.

Our earnings from foreign exchange trading may, accordingly, begin to recover over the course of the year ahead. In addition, excess domestic liquidity will, in the short term, continue to hold down money market yields and cause a narrowing in interest spreads. In due course the market should cease to be distracted by liquidity and pricing of debt should adjust over time to reflect a realistic country economic risk premium.

In the forthcoming year we will maintain a conservative lending policy with a prudent liquidity buffer against potential economic shocks. This policy, coupled with competitive pressure on interest spreads and reduced foreign exchange trading volumes, will adversely affect potential returns from our traditional corporate client base. We are, however, optimistic that this will be compensated by increased transactional income from our growing retail customer base and range of product offerings.

Acknowledgements

We gratefully acknowledge the continued support of our customers, shareholders and all other stakeholders over the past year and look forward to their continued support in the future. We also wish to acknowledge the support and guidance received from the Reserve Bank of Malawi and Bank of Botswana. My sincere thanks also go to my fellow directors, management and staff for their dedicated service throughout the year.

My sincere thanks go to all directors, management and staff for their dedication and commitment throughout the year.

R.C. Kantaria
Chairman

Milestones



THE MALAWI CONFEDERATION OF CHAMBERS OF COMMERCE AND INDUSTRY

This is to certify that the Exhibit mounted by

FIRST MERCHANT BANK

at

THE 23rd MALAWI INTERNATIONAL TRADE FAIR

held at the Chichiri Trade Fair Grounds in Blantyre
from 20th to 29th May, 2011
under the theme ***Accelerating Trade through Innovation***
won the **GOLD** award in the category of

SERVICE

PRESIDENT

CHIEF EXECUTIVE



FMB's Vice Chairman, Hitesh Anadkat receives a trophy for the GOLD Award in the Service Category from the late State President Ngwazi Professor Bingu wa Mutharika at the 23rd Annual Trade Fair in May 2011.



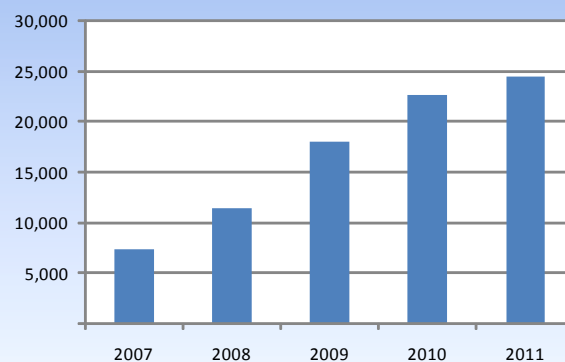
The Launch of the Amarok Leasing Partnership between Leasing & Finance Company and Automotive Products Limited in June 2011

Financial Performance Highlights

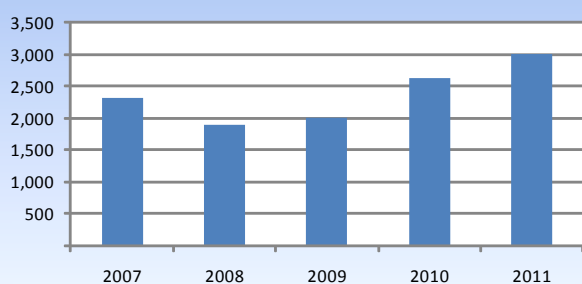
DEPOSITS (MK'million)



LOANS AND ADVANCES (MK'million)



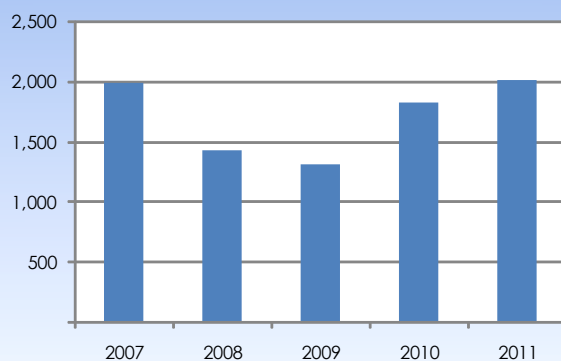
PROFIT BEFORE TAX (MK'million)



SHAREHOLDERS' FUNDS (MK'million)



PROFIT AFTER TAX (MK'million)



Getting even closer
to people through
convenient products
and services



Bringing banking
closer to you

www.fmbmalawi.com



Bill Payments



First C



FMB Ziri M'manja Money Transfer

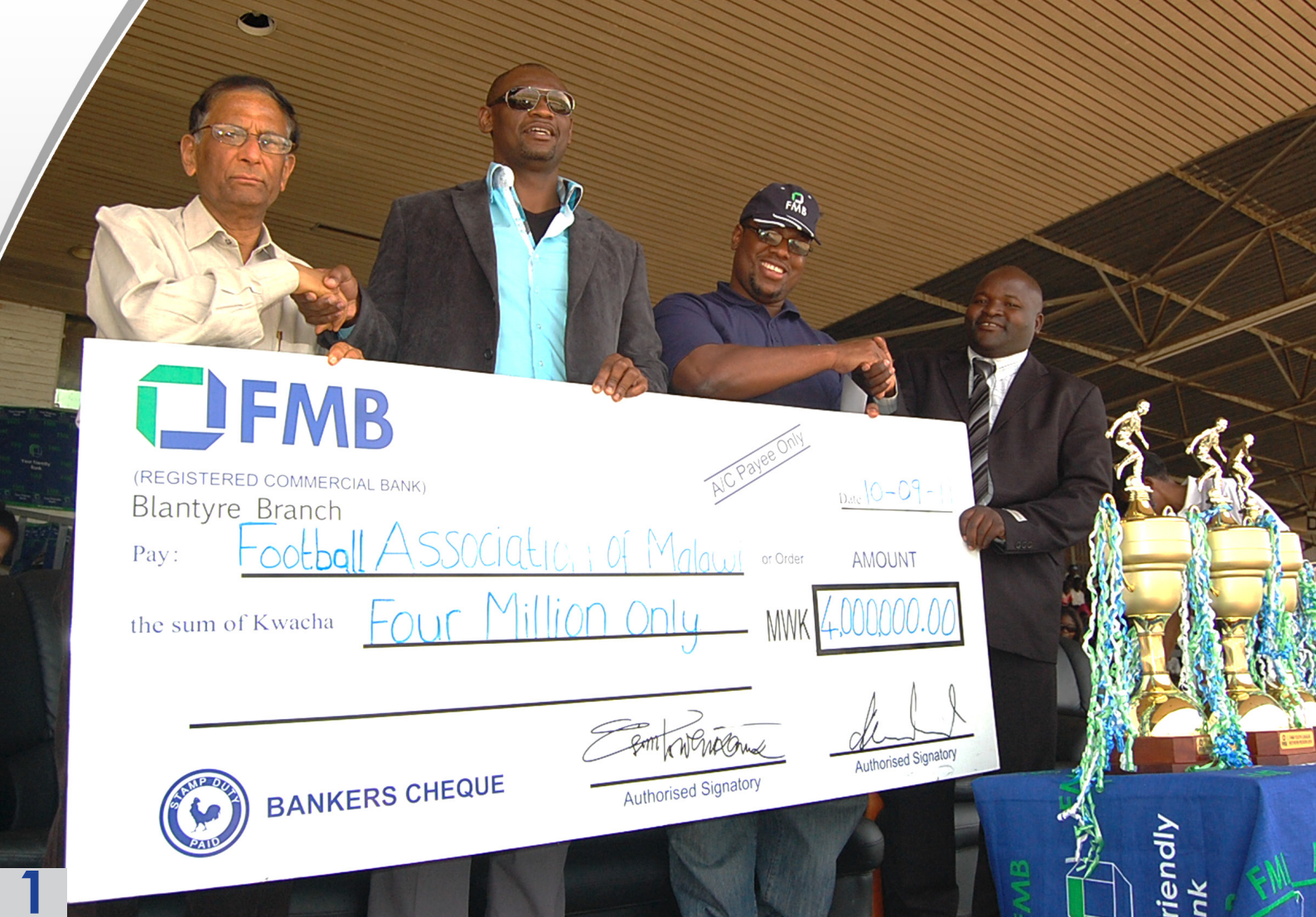
Unique customer service delivery coupled with efficiency and great ambience



Club



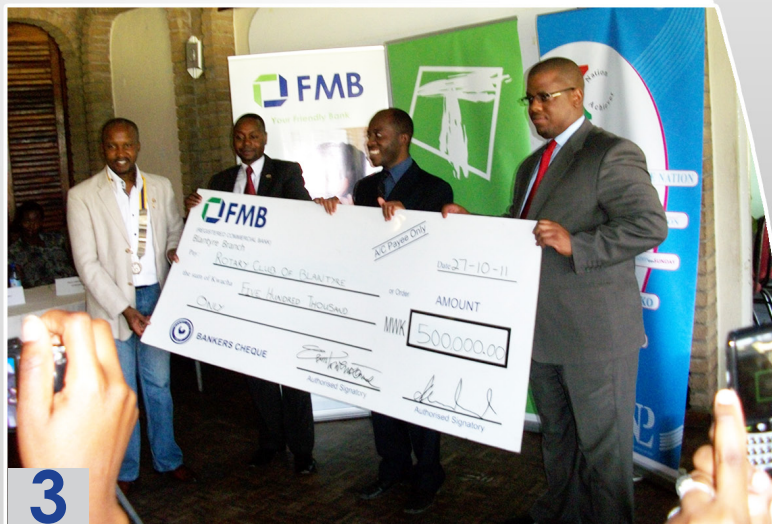
Spacious Banking Hall



1. Launch of 2011 Under-20 Youth Football League at Kamuzu Stadium in September 2011.
2. FMB participated in the African Bible College Basketball Championship in Lilongwe.
3. A chance for our customers to 'unwind' on the golf course.
4. FMB sponsored the T-20 Cricket Tournament for the fifth year running.



1. A Jacaranda pupil expresses gratitude for FMB's contribution towards the science lab project.
2. 'Learning through pictures'. One example of the 'Happy Classrooms' project by Bongo which FMB donated to.
3. 'Mudi River Cleanup'. FMB was among the first corporate organisations to make a commitment towards this initiative.
4. Mr. N.G. Anadkat and Mr. Dheeraj Dikshit led FMB staff nationwide in cheering the sick during christmas





FMB

Consolidated and Separate Financial Statements

for the year ended 31 December 2011



Directors' Report

The Directors have pleasure in submitting their report together with the audited Consolidated and Separate Financial Statements of First Merchant Bank Limited for the year ended 31 December 2011.

NATURE OF BUSINESS, INCORPORATION AND REGISTERED OFFICE

First Merchant Bank Limited is a public limited liability company incorporated in Malawi under the Malawi Companies Act, 1984. It is listed on the Malawi Stock Exchange and is registered as a commercial bank under the Banking Act 1989. It has three wholly owned subsidiaries incorporated in Malawi, The Leasing and Finance Company of Malawi Limited, a licensed Financial Institution engaged in deposit taking and asset finance, FMB Pensions Limited, a company administering pension funds and FMB Forex Bureau Limited, a licensed foreign exchange bureau. First Merchant Bank Limited also holds a 53.76% (2010:53.76%) shareholding in Capital Bank Limited, a licensed commercial bank incorporated in Botswana.

The physical address of the holding company's registered office is:-
Livingstone Towers,
Private Bag 122,
Glyn Jones Road,
Blantyre,
Malawi.

FINANCIAL PERFORMANCE

The results and state of affairs of the Group and Company are set out in the accompanying consolidated and separate statements of financial position, consolidated and separate statements of comprehensive income, consolidated and separate statements of changes in equity, consolidated and separate statements of cash flows and associated accounting policies and notes.

DIVIDENDS

Last year's second interim dividend of MK116.813 million (5 tambala per share) and final dividend of MK46.725 million (2 tambala per share) were paid during the year. On 26 May 2011, the Directors declared a first interim dividend of MK584.063 million (25 tambala per share) for the year 2011 and a second interim dividend of MK116.813 million (5 tambala per share) was declared on 21 March 2012. The Directors also propose a final dividend of MK46.725million (2 tambala per share) for approval at the forthcoming Annual General Meeting.

DIRECTORATE AND SECRETARY

The following Directors and Secretary served during the year:

| | | |
|-------------------|-------------------------------|----------------------|
| Mr. R.C. Kantaria | Chairman – Non Executive | Throughout the year |
| Mr. H.N. Anadkat | Vice Chairman – Non Executive | Throughout the year |
| Mr. K. Chartuvedi | Managing Director | Up to September 2011 |
| Mr. J.M. O'Neill | Executive Director | Throughout the year |
| Mr. N.G. Anadkat | Director – Non Executive | Throughout the year |
| Mr. B. Jani | Director – Non Executive | Throughout the year |
| Mr. M. Msisha | Director – Non Executive | Throughout the year |
| Mr. S.G. Malata | Director – Non Executive | Throughout the year |
| Mr. C. Chuka | Director – Non Executive | From September 2011 |
| Mr. F. Chipembere | Company Secretary | Throughout the year |

In accordance with the Company's Articles of Association, Messrs R.C. Kantaria, H.N. Anadkat and S.G. Malata retired by rotation at the last Annual General Meeting on 21 May 2011 and were re-appointed. Messrs J.M. O'Neill and B. Jani retire by rotation at the forthcoming Annual General Meeting but being eligible for re-appointment they offer themselves for re-election.

Members are also being requested to confirm the reappointment of Mr Charles Chuka who was co-opted to the Board in September, 2011.

SHAREHOLDING ANALYSIS

| Shareholder Name | 2011 (%) | 2010 (%) |
|----------------------------------|---------------|---------------|
| Zambezi Investments Limited | 44.94 | 44.94 |
| Simsbury Holdings Limited | 22.69 | 22.47 |
| Prime Capital and Credit Limited | 11.24 | 11.24 |
| Prime Bank Limited | 11.24 | 11.24 |
| General Public | 9.89 | 10.11 |
| | 100.00 | 100.00 |

AUDITORS

A resolution will be proposed at the forthcoming Annual General Meeting to re-appoint Messrs. KPMG, Certified Public Accountants and Business Advisors (Malawi) as auditors in respect of the Company's 31 December 2012 financial statements.

.....
J.M. O'Neill
DIRECTOR

22 March 2012

.....
M. Msisha
DIRECTOR

Statement on Corporate Governance

THE BOARD

The Bank has a unitary Board of Directors comprising a Non-Executive Chairman, 7 Non-Executive Directors and 1 Executive Director. The Board has adopted without modification the major principles of modern corporate governance as contained in the reports of Cadbury and King II, and the Basel Committee on Banking Supervision.

The Board meets 4 times a year. There are adequate and efficient communication and monitoring systems in place to ensure that the Directors receive all relevant, accurate information to guide them in making necessary strategic decisions, and providing effective leadership, control and strategic direction over the Bank's operations, and in ensuring that the company fully complies with relevant legal, ethical and regulatory requirements.

Board meetings - Meeting Attendance

| Member | 26-Feb-11 | 26-May-11* | 28-Sep-11 | 9-Dec-11 |
|----------------------------------|-----------|------------|-----------|----------|
| Mr. R.C. Kantaria - Chairman | √ | √ | √ | √ |
| Mr. H.N. Anadkat - Vice Chairman | √ | √ | √ | √ |
| Mr. K.N. Chaturvedi | √ | √ | √ | N/A |
| Mr. J.M. O'Neill | √ | √ | √ | √ |
| Mr. N.G. Anadkat | √ | √ | √ | √ |
| Mr. M. Msisha | √ | √ | √ | √ |
| Mr. S.G. Malata | √ | √ | √ | A |
| Mr. B. Jani | √ | √ | √ | A |
| Mr. C. Chuka | N/A | N/A | √ | √ |

Key

* = Adhoc Meeting

√ = Attendance

A = Apology

N/A for Mr.K.N. Chaturvedi after he had retired and for Mr. C. Chuka before appointment as director.

BOARD AND MANAGEMENT COMMITTEES

There is one permanent management committee namely, the Asset and Liability Management Committee ("ALCO"), four permanent board committees, the Audit Committee, Credit Committee, the Appointments and Remuneration Committee and a Risk Committee comprising both Directors and senior management. Additionally, there is an informal Business Promotion Committee which comprises branch managers, senior management, 2 Non-Executive Directors and 1 Executive Director. This Committee meets regularly, usually once a month, and reviews the Bank's market position relative to its peers and sets operational strategy to maintain and grow market share.

Asset and Liability Management Committee (ALCO)

The primary objective of the ALCO is to ensure a proper balance in terms of maturity profile, cost and yield, risk exposure etc. between funds mobilized and funds deployed. The ALCO seeks to manage risks in order to minimize the volatility of net interest income and protect the long term economic value of the Bank. The committee also monitors the capital adequacy of the Bank.

Key functions of the ALCO include setting pricing guidelines for assets and liabilities, setting limits and managing liquidity risk and interest rate risk and ensuring that contingency funding plans are in place to avert funding crises. The ALCO is composed of Chief Executive Officer and 6 members of management and meets regularly, usually once a month. The members of the ALCO are:

| | |
|-----------------|--|
| Mr. L. Kondowe | General Manager – Finance, Planning and Business Intelligence (Chairman) |
| Mr. D Dikshit | Chief Executive Officer |
| Mr. T. Kadantot | General Manager, Corporate and International Banking |
| Miss. A. Jazza | Head of Credit |
| Mr. M. Banda | Finance Manager |
| Ms. M. Nyasulu | Treasury Manager |
| Ms. C. Chirwa | Manager, Risk and Compliance |

Audit Committee

The Audit Committee assists the Board in discharging its duties in relation to financial reporting, asset management, risk management, internal control systems, processes and procedures and monitors the quality of both the external and internal audit functions. The Bank's External Auditors and Internal Auditors report to the committee in their independent, private meetings to discuss risk exposure areas. Where the committee's monitoring and review activities reveal causes for concern or scope for improvement, it makes recommendations to the Board on required remedial actions.

The Audit Committee comprises 3 non-executive Directors, 1 of whom acts as Chairman. The committee meets 4 times a year. The members of the Audit Committee are:

| | |
|----------------|-----------------------------------|
| Mr M. Msisha | Non-Executive Director (Chairman) |
| Mr B. Jani | Non-Executive Director |
| Mr S.G. Malata | Non-Executive Director |

Meeting Attendance

| Members | 25 February 2011 | 25 May 2011 | 27 September 2011 |
|--------------------------|------------------|-------------|-------------------|
| Mr. M. Msisha - Chairman | √ | √ | √ |
| Mr. S.G. Malata | √ | √ | √ |
| Mr B.Jani | √ | √ | √ |

| |
|-------------------|
| Key |
| * = Adhoc Meeting |
| √ = Attendance |
| A = Apology |

Credit Committee

The Credit Committee comprises 3 local Directors with a good knowledge of the Malawi economy and business environment. Its overall responsibility is to ensure the soundness of the Bank's credit portfolio (including advances, guarantees and other facilities). Specific responsibilities include:

- Ratification of terms and conditions of all credit facilities granted by management under its discretionary powers;
- Approval of all credit facilities above the discretionary limits set for management save for those facilities requiring full board approval in accordance with Reserve Bank of Malawi directives; and
- Review of non-performing assets and recovery procedures initiated in respect thereof and establishment of appropriate levels of provisioning where required.

The Chief Executive Officer, Head of Credit and Branch Managers attend all Credit Committee meetings in a non-voting capacity. The Credit Committee meets regularly, usually once a quarter and comprises the following members:

Meeting Attendance

| Members | 19 May 2011 | 09 August 2011 | 22 September 2011 |
|------------------------------|-------------|----------------|-------------------|
| Mr. H. N. Anadkat - Chairman | √ | √ | √ |
| Mr. J.M O'Neill | √ | √ | √ |
| Mr. N.G. Anadkat | A | √ | A |

| |
|-------------------|
| Key |
| * = Adhoc Meeting |
| √ = Attendance |
| A = Apology |

Appointments and Remuneration Committee

The Appointments and Remuneration Committee nominates persons to be appointed Directors (subject to shareholders' approval) and recommends to the Board, Executive and Non-Executive Directors and senior management remuneration.

The Committee also approves overall human resource and remuneration policies and strategies. The Appointments and Remuneration Committee meets twice a year and comprises the following members:-

Meeting Attendance

| Member | 25 February 2011 | 21 -Jun-11 | 24 - Sep-11 |
|----------------------------|------------------|------------|-------------|
| Mr H. N. Anadkat -Chairman | √ | √ | √ |
| Mr M. Msisha | √ | √ | √ |

| |
|-------------------|
| Key |
| * = Adhoc Meeting |
| √ = Attendance |
| A = Apology |

Risk Committee

The risk management committee assists the board in assessing, mitigating and controlling risks. The committee reviews the risk, reveal causes of concern or scope of improvement. The committee makes recommendations to the board for remedial action.

The risk committee comprise of one non-executive director, who is chairman of the committee and one executive director, the Chief Executive Officer, General Manager Finance, Planning and Business Intelligence and Manager Risk and Compliance. Members of the committee are:-

Mr. S. Malata
Mr. K.N. Chaturvedi
Mr. L. Kondowe

Non-Executive Director (Chairman)
Managing Director (Up to September 2011)
General Manager – Finance, Planning & Business Intelligence

Ms. C. Chirwa Manager, Risk and Compliance
 Mr. J.M O'Neill Executive Director
 Mr. D. Dikshit Chief Executive Officer (From November 2011)

FMB Risk Committee - Meeting Attendance

| Member | 25 February 2011 | 26 May 2011 | 23 August 2011 | 28 September 2011 |
|--------------------------|------------------|-------------|----------------|-------------------|
| Mr. S. Malata - Chairman | √ | √ | √ | √ |
| Mr. B. Jani | √ | √ | A | √ |
| Mr. J.M. O'Neill | A | √ | √ | √ |
| Mr. D. Dikshit | A | A | √ | √ |
| Mr. L. Kondowe | √ | √ | √ | √ |
| Ms. C. Chirwa | √ | √ | √ | √ |

| |
|-------------------|
| Key |
| * = Adhoc Meeting |
| √ = Attendance |
| A = Apology |

DIRECTORS QUALIFICATIONS

R.C.Kantaria, BSc (Econ)
 H.N.Anadkat, BSc (Econ), MBA
 J.M.O'Neill, BSc (Maths & Mgt Sc) FCA, CPA (Mw)
 M.Msisha SC LLM (Toronto), LLB (Hons) Mw
 C. Chuka, B. Soc Sc. MA Phil (Econ)
 S.Malata, MA (Acc & Fin)
 B. Jani, Post Grad. (Commerce), BSc (Banking & Fin. Mgt)
 N.G.Anadkat
 K. Chaturvedi MSc (Maths)

Chairman
 Vice-Chairman
 Executive Director
 Director
 Director
 Director
 Director
 Director
 Managing Director
 (up to September 2011)

ETHICAL STANDARDS

The Board is fully committed to ensuring the Group's affairs are conducted with integrity and that the highest ethical standards are maintained. All employees of the Group are required to abide by a code of conduct containing detailed guidelines governing ethics and integrity in the workplace.

Directors' Responsibility Statement

The Directors are responsible for the preparation and fair presentation of the annual financial statements of First Merchant Bank Limited, comprising the consolidated and separate statement of financial position at 31 December 2011, and the consolidated and separate statements of comprehensive income, consolidated and statement of changes in equity and consolidated and statement of cash flows for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes, and the directors' report, in accordance with International Financial Reporting Standards, and in the manner required by the Malawi Companies Act, 1984.

The Act also requires the directors to ensure that the Company keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and ensure the financial statements comply with the Malawi Companies Act, 1984.

In preparing the financial statements, the directors accept responsibility for the following:-

- Maintenance of proper accounting records;
- Selection of suitable accounting policies and applying them consistently;
- Making judgements and estimates that are reasonable and prudent;
- Compliance with applicable accounting standards, when preparing financial statements, subject to any material departures being disclosed and explained in the financial statements; and
- Preparation of financial statements on a going concern basis unless it is inappropriate to presume the company will continue in business.

The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for maintaining adequate accounting records and an effective system of risk management.

The Directors' responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of these financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

The Directors have made an assessment of the Bank's ability to continue as a going concern and have a reasonable expectation that the Bank has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

The auditor is responsible for reporting on whether the annual financial statements are fairly presented in accordance with applicable financial reporting framework.

Approval of financial statements

The financial statements of the Bank, as indicated above, were approved by the Board of Directors on **22 March 2012** and are signed on its behalf by.

By order of the Board

.....
J.M. O'Neill
DIRECTOR

.....
M. Msisha
DIRECTOR

Independent Auditors' Report to the Shareholders of First Merchant Bank Limited

Report on the financial statements

We have audited the accompanying consolidated and separate financial statements of First Merchant Bank Limited and its subsidiaries, which comprise the statements of financial position as at 31 December 2011, and the statements of comprehensive income, the statements of changes in equity and statements of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 27 to 93.

Directors' responsibility for the financial statements

The company's directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in a manner required by the Malawi Companies Act 1984 and for such controls as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatements whether due to fraud or error. This responsibility includes: designing, implementing and maintaining internal control systems relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control systems relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control systems. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements fairly present, in all material respects, of the consolidated and separate financial position of First Merchant Bank Limited at 31 December 2011, and of its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards and with the provisions of the Malawi Companies Act 1984, so far as concerns members of the company.



Certified Public Accountants and Business Advisors
Blantyre

22 March 2012

Consolidated and Separate Financial Statements

For the year ended 31 December 2011

STATEMENTS OF FINANCIAL POSITION

In thousands of Malawi Kwacha

| | | Group | | Company | |
|---|------|-------------------|-------------------|-------------------|-------------------|
| | | 2011 | 2010 | 2011 | 2010 |
| ASSETS | | | | | |
| | Note | | | | |
| Cash and cash equivalents | 7 | 13,938,583 | 5,321,760 | 6,453,389 | 2,574,571 |
| Money market investments | 8 | 10,291,645 | 13,379,327 | 2,349,453 | 3,432,206 |
| Loans and advances to customers | 9 | 24,421,580 | 22,597,545 | 15,407,652 | 15,706,161 |
| Finance lease receivables | 10 | 5,308,046 | 3,639,703 | - | - |
| Other assets | 11 | 533,833 | 387,715 | 613,483 | 347,640 |
| Investments in listed companies | 12 | 2,128,795 | 1,308,968 | 2,128,795 | 1,308,968 |
| Investment in subsidiaries | 13 | - | - | 785,968 | 785,968 |
| Property and equipment | 14 | 3,297,374 | 2,868,941 | 2,609,967 | 2,116,204 |
| Deferred tax assets | 15 | 144,031 | 174,041 | 24,777 | 54,787 |
| Total assets | | 60,063,887 | 49,678,000 | 30,373,484 | 26,326,505 |
| LIABILITIES AND EQUITY | | | | | |
| Liabilities | | | | | |
| Customer deposits | 16 | 47,027,658 | 37,127,432 | 19,954,221 | 15,824,702 |
| Balances due to other Banks | 17 | 1,466,070 | 1,838,605 | 1,466,070 | 1,838,605 |
| Income tax payable | | 180,943 | 329,539 | 45,208 | 258,354 |
| Other liabilities | 18 | 1,605,797 | 1,689,680 | 1,329,040 | 1,529,922 |
| Employee benefits liabilities | 19 | 59,149 | 190,108 | 59,149 | 170,556 |
| Deferred tax liabilities | 15 | 384,940 | 334,483 | 242,649 | 184,951 |
| Total liabilities | | 50,724,557 | 41,509,847 | 23,096,337 | 19,807,090 |
| Equity | | | | | |
| Issued capital | 20 | 116,813 | 116,813 | 116,813 | 116,813 |
| Share premium | 20 | 1,565,347 | 1,565,347 | 1,565,347 | 1,565,347 |
| Property revaluation reserve | 21 | 523,198 | 540,731 | 485,599 | 502,062 |
| Investment revaluation reserve | 22 | 1,381,407 | 1,124,130 | 1,381,407 | 1,124,130 |
| Loan loss reserve | 23 | 114,638 | 40,032 | 16,898 | 16,898 |
| Non distributable reserves | | 350,000 | 350,000 | - | - |
| Translation reserve | | (44,187) | 10,778 | - | - |
| Retained earnings | | 4,593,039 | 3,790,550 | 3,711,083 | 3,194,165 |
| Total equity attributable to equity holders of the company | | 8,600,255 | 7,538,381 | 7,277,147 | 6,519,415 |
| Non Controlling Interest | | 739,075 | 629,772 | - | - |
| Total equity | | 9,339,330 | 8,168,153 | 7,277,147 | 6,519,415 |
| Total equity and liabilities | | 60,063,887 | 49,678,000 | 30,373,484 | 26,326,505 |

The financial statements of the Group and Company were approved for issue by the Board of Directors on 22 March 2012 and were signed on its behalf by:

.....
J.M. O'Neill
DIRECTOR

.....
M. Msisha
DIRECTOR

The financial statements are to be read in conjunction with the notes from pages 33 to 93.
The independent auditor's report is on page 26.

Consolidated and Separate Financial Statements

For the year ended 31 December 2011

STATEMENTS OF COMPREHENSIVE INCOME

In thousands of Malawi Kwacha

| | | Group | | Company | |
|---|------|------------------|------------------|------------------|------------------|
| | Note | 2011 | 2010 | 2011 | 2010 |
| Interest income | 24 | 6,068,358 | 5,113,901 | 3,264,171 | 2,988,048 |
| Interest expense on deposits and other accounts | | (1,799,469) | (1,452,842) | (400,420) | (374,174) |
| Net interest income | | 4,268,889 | 3,661,059 | 2,863,751 | 2,613,874 |
| Fees and commissions | | 1,245,391 | 1,162,620 | 1,041,784 | 1,054,615 |
| Income from investments | 25 | 354,609 | 104,359 | 479,609 | 204,359 |
| Gain on foreign exchange transactions | | 752,859 | 672,984 | 661,719 | 583,941 |
| Net trading income | | 6,621,748 | 5,601,022 | 5,046,863 | 4,456,789 |
| Other operating income | 26 | 83,923 | 43,040 | 12,584 | 521 |
| Total operating income | | 6,705,671 | 5,644,062 | 5,059,447 | 4,457,310 |
| Staff and training costs | 27 | 1,586,407 | 1,454,562 | 1,273,043 | 1,154,870 |
| Premises and equipment costs | | 535,613 | 346,363 | 479,808 | 315,321 |
| Depreciation expense | 14 | 400,689 | 331,936 | 318,042 | 250,771 |
| Other expenses | 28 | 1,083,487 | 816,031 | 827,235 | 607,831 |
| Impairment loss on financial assets | | 88,823 | 78,681 | 26,044 | 39,003 |
| Total expenses | | 3,695,019 | 3,027,573 | 2,924,172 | 2,367,796 |
| Profit before income tax expense | | 3,010,652 | 2,616,489 | 2,135,275 | 2,089,514 |
| Income tax expense | 29 | (995,620) | (787,894) | (636,999) | (608,244) |
| PROFIT FOR THE YEAR | | 2,015,032 | 1,828,595 | 1,498,276 | 1,481,270 |
| Other comprehensive income | | | | | |
| Revaluation surplus on property, plant and equipment | | - | - | - | - |
| Tax on other comprehensive income | | 5,986 | 8,426 | 7,056 | 6,414 |
| Translation difference for foreign operations | | (102,241) | 69,391 | - | - |
| Total other comprehensive income for the year | | (96,255) | 77,817 | 7,056 | 6,414 |
| Total comprehensive income for the year | | 1,918,777 | 1,906,412 | 1,505,332 | 1,487,684 |
| Profit attributable to: | | | | | |
| Owners of the parent | | 1,858,453 | 1,766,992 | 1,498,276 | 1,481,270 |
| Non controlling interest | | 156,579 | 61,603 | - | - |
| Profit for the year | | 2,015,032 | 1,828,595 | 1,498,276 | 1,481,270 |
| Total comprehensive income attributable to: | | | | | |
| Owners of the parent | | 1,809,474 | 1,812,723 | 1,505,332 | 1,487,684 |
| Non controlling interest | | 109,303 | 93,689 | - | - |
| Total comprehensive income for the year | | 1,918,777 | 1,906,412 | 1,505,332 | 1,487,684 |
| Basic and diluted earnings per share (tambala) | 30 | 80 | 76 | | |

The financial statements are to be read in conjunction with the notes from pages 33 to 93. The independent auditor's report is on page 26.

Consolidated and Separate Financial Statements in Changes in Equity

In thousands of Malawi Kwacha

| GROUP | Share Capital | Share premium | Trans- lation reserve | Property revalua- tion Reserve | Investment revaluation Reserve | Loan loss reserve | Non dis- tributable reserve | Retained Earnings | Attributable to owners of the parent | Non control- ling Interest | Total Equity |
|--|---------------|---------------|-----------------------------|---|--------------------------------------|----------------------|-----------------------------------|----------------------|--|----------------------------------|-----------------|
| Balance at 1 January 2010 | 116,813 | 1,565,347 | (26,527) | 553,685 | 1,127,626 | 33,406 | 350,000 | 636,102 | 6,356,452 | 536,083 | 6,892,535 |
| Total comprehensive income for the year | | | | | | | | | | | |
| Profit for the year | - | - | - | - | - | - | - | 1,766,992 | 1,766,992 | 61,603 | 1,828,595 |
| Other Comprehensive income | | | | | | | | | | | |
| Deferred tax on property revaluation | - | - | - | 8,426 | - | - | - | - | 8,426 | - | 8,426 |
| Arising on consolidation of subsidiary | - | - | 37,305 | - | - | - | - | - | 37,305 | 32,086 | 69,391 |
| Transfer from/to investment revaluation reserve | - | - | - | (21,380) | (3,701) | - | - | 3,701 | - | - | - |
| Depreciation on re-valued assets | - | - | - | - | - | - | - | 21,380 | - | - | - |
| Movement in loan loss reserve | - | - | - | - | - | 6,626 | - | (6,626) | - | - | - |
| Realised on disposals of shares | - | - | - | - | 205 | - | - | (205) | - | - | - |
| Total other comprehensive income | - | - | 37,305 | (12,954) | (3,496) | 6,626 | - | 18,250 | 45,731 | 32,086 | 77,817 |
| Total comprehensive income for the year | - | - | 37,305 | (12,954) | (3,496) | 6,626 | - | 1,785,242 | 1,812,723 | 93,689 | 1,906,412 |
| Transactions with owners, recorded directly in equity | | | | | | | | | | | |
| Contributions by and distributions to owners | | | | | | | | | | | |
| Dividends to owners of the parent | - | - | - | - | - | - | - | (630,794) | (630,794) | - | (630,794) |
| | - | - | - | - | - | - | - | (630,794) | (630,794) | - | (630,794) |
| Balance at 31 December 2010 | 116,813 | 1,565,347 | 10,778 | 540,731 | 1,124,130 | 40,032 | 350,000 | 3,790,550 | 7,538,381 | 629,772 | 8,168,153 |

The financial statements are to be read in conjunction with the notes from pages 33 to 93.
The independent auditor's report is on page 26.

Consolidated and Separate Financial Statements in Changes in Equity

In thousands of Malawi Kwacha

| GROUP | Share Capital | Share premium | Translation reserve | Property revaluation Reserve | Investment revaluation Reserve | Loan loss reserve | Non distributable reserve | Retained Earnings | Attributable to owners of the parent | Non controlling Interest | Total Equity |
|--|---------------|---------------|---------------------|------------------------------|--------------------------------|-------------------|---------------------------|-------------------|--------------------------------------|--------------------------|--------------|
| Balance at 1 January 2011 | 116,813 | 1,565,347 | 10,778 | 540,731 | 1,124,130 | 40,032 | 350,000 | 3,790,550 | 7,538,381 | 629,772 | 8,168,153 |
| Total comprehensive income for the year | | | | | | | | | | | |
| Profit for the year | - | - | - | - | - | - | - | 1,858,453 | 1,858,453 | 156,579 | 2,015,032 |
| Other Comprehensive income | | | | | | | | | | | |
| Transfer from deferred tax | - | - | - | (1,070) | - | - | - | - | (1,070) | - | (1,070) |
| Arising on consolidation of subsidiary | - | - | (54,965) | - | - | - | - | - | (54,965) | (47,276) | (102,241) |
| Transfer from/to investment revaluation reserve | - | - | - | - | 257,277 | - | - | (257,277) | - | - | - |
| Depreciation on re-valued assets | - | - | - | (23,519) | - | - | - | 23,519 | - | - | - |
| Deferred tax on excess depreciation on revaluation | - | - | - | 7,056 | - | - | - | - | 7,056 | - | 7,056 |
| Movement in loan loss reserve | - | - | - | - | - | 74,606 | - | (74,606) | - | - | - |
| Realised on disposals of shares | - | - | - | - | - | - | - | - | - | - | - |
| Total other comprehensive income | - | - | (54,965) | (17,533) | 257,277 | 74,606 | - | (308,364) | (48,979) | (47,276) | (96,255) |
| Total comprehensive income for the year | - | - | (54,965) | (17,533) | 257,277 | 74,606 | - | 1,550,089 | 1,809,474 | 109,303 | 1,918,777 |
| Transactions with owners, recorded directly in equity | | | | | | | | | | | |
| Contributions by and distributions to owners | | | | | | | | | | | |
| Dividends to owners of the parent | - | - | - | - | - | - | - | (747,600) | (747,600) | - | (747,600) |
| | - | - | - | - | - | - | - | (747,600) | (747,600) | - | (747,600) |
| Balance at 31 December 2011 | 116,813 | 1,565,347 | (44,187)s | 523,198 | 1,381,407 | 114,638 | 350,000 | 4,593,039 | 8,600,255 | 739,075 | 9,339,330 |

The financial statements are to be read in conjunction with the notes from pages 33 to 93.
The independent auditor's report is on page 26.

Consolidated and Separate Financial Statements

For the year ended 31 December 2011

STATEMENTS OF CHANGES IN EQUITY

In thousands of Malawi Kwacha

| COMPANY | Share capital | Share premium | Property revaluation reserve | Investment revaluation reserve | Loan loss reserve | Retained earnings | Total |
|--|----------------|------------------|------------------------------|--------------------------------|-------------------|-------------------|------------------|
| Balance at 1 January 2010 | 116,813 | 1,565,347 | 517,028 | 1,127,626 | 16,898 | 2,318,813 | 5,662,525 |
| Total comprehensive income for the year | | | | | | | |
| Profit for the year | - | - | - | - | | 1,481,270 | 1,481,270 |
| Other comprehensive income | | | | | | | |
| Depreciation on revalued asset | - | - | (21,380) | - | - | 21,380 | - |
| Deferred tax on property revaluation | - | - | 6,414 | - | - | - | 6,414 |
| Realised on disposal of shares | - | - | - | 205 | - | (205) | - |
| Transfer from / to revaluation reserve | - | - | - | (3,701) | - | 3,701 | - |
| Total other comprehensive income | | | (14,966) | (3,496) | - | 24,876 | 6,414 |
| Total comprehensive income for the year | - | - | (14,966) | (3,496) | - | 1,506,146 | 1,487,684 |
| Transactions with owners, recorded directly in equity | | | | | | | |
| Contributions by and distributions to owners | | | | | | | |
| Dividends paid | - | - | - | - | - | (630,794) | (630,794) |
| Balance at 31 December 2010 | 116,813 | 1,565,347 | 502,062 | 1,124,130 | 16,898 | 3,194,165 | 6,519,415 |

| COMPANY | Share capital | Share premium | Property revaluation reserve | Investment revaluation reserve | Loan loss reserve | Retained earnings | Total |
|--|----------------|------------------|------------------------------|--------------------------------|-------------------|-------------------|------------------|
| Balance at 1 January 2011 | 116,813 | 1,565,347 | 502,062 | 1,124,130 | 16,898 | 3,194,165 | 6,519,415 |
| Total comprehensive income for the year | | | | | | | |
| Profit for the year | - | - | - | - | - | 1,498,276 | 1,498,276 |
| Other comprehensive income | | | | | | | |
| Depreciation on revalued asset | - | - | (23,519) | - | - | 23,519 | - |
| Deferred tax on property revaluation | - | - | 7,056 | - | - | - | 7,056 |
| Transfer from / to revaluation reserve | - | - | - | 257,277 | - | (257,277) | - |
| Total other comprehensive income | | | (16,463) | 257,277 | - | (233,758) | 7,056 |
| Total comprehensive income for the year | - | - | (16,463) | 257,277 | - | 1,264,518 | 1,505,332 |
| Transactions with owners, recorded directly in equity | | | | | | | |
| Contributions by and distributions to owners | | | | | | | |
| Dividends paid | - | - | - | - | - | (747,600) | (747,600) |
| Balance at 31 December 2011 | 116,813 | 1,565,347 | 485,599 | 1,381,407 | 16,898 | 3,711,083 | 7,277,147 |

The financial statements are to be read in conjunction with the notes from pages 33 to 93.
The independent auditor's report is on page 26.

Consolidated and Separate Financial Statements

For the year ended 31 December 2011

STATEMENTS OF CASH FLOWS

In thousands of Malawi Kwacha

| | | Group | | Company | |
|--|------|-------------|-------------|-------------|-------------|
| | Note | 2011 | 2010 | 2011 | 2010 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | |
| Interest and fees received | | 8,150,531 | 6,176,872 | 4,975,290 | 4,623,829 |
| Interest paid | | (1,778,713) | (1,449,630) | (379,664) | (370,962) |
| Cash paid to suppliers and employees | | (3,467,078) | (1,977,601) | (2,928,044) | (1,896,385) |
| | | 2,904,740 | 2,749,641 | 1,667,582 | 2,356,482 |
| Increase/(decrease) in customer balances | | 5,846,534 | 746,444 | 3,804,873 | (1,301,583) |
| Cash generated from operations | | 8,751,275 | 3,496,085 | 5,472,455 | 1,054,899 |
| Income taxes paid | | (1,144,216) | (478,299) | (755,766) | (357,187) |
| Net cash from operating activities | | 7,607,059 | 3,017,786 | 4,716,689 | 697,712 |
| CASH FLOWS FROM/(USED IN) INVESTING ACTIVITIES | | | | | |
| Maturities/(Purchases) of money market investments | | 3,087,682 | (1,160,304) | 1,082,753 | 666,848 |
| Proceeds from sale of shares and other investments | | 17,560 | 296 | 17,560 | 296 |
| Proceeds from sale of equipment | | 2,423 | 815 | 385 | 799 |
| Acquisition of property and equipment | 14 | (867,926) | (1,145,246) | (833,594) | (662,268) |
| Gross dividend received | | 97,896 | 108,064 | 222,896 | 208,064 |
| Acquisition/purchases of equity investments | | (580,111) | - | (580,111) | - |
| Net cash from/ (used in) investing activities | | 1,757,524 | (2,196,375) | (90,111) | 213,739 |
| CASH FLOWS TO FINANCING ACTIVITIES | | | | | |
| Dividend paid | | (747,600) | (630,794) | (747,600) | (630,794) |
| Net cash used in financing activities | | (747,600) | (630,794) | (747,600) | (630,794) |
| Net increase in cash and cash equivalents | | 8,616,983 | 190,617 | 3,878,978 | 280,657 |
| Cash and cash equivalents at beginning of the year | | 5,321,066 | 5,130,449 | 2,573,877 | 2,293,220 |
| Cash and Cash Equivalents at End of the Year | 7 | 13,938,049 | 5,321,066 | 6,452,855 | 2,573,877 |
| ADDITIONAL STATUTORY DISCLOSURE | | | | | |
| Net movement in working capital | | 1,514,892 | 1,275,618 | 744,864 | 856,890 |

The financial statements are to be read in conjunction with the notes from pages 33 to 93.
The independent auditor's report is on page 26.

1. Reporting Entity

First Merchant Bank Limited is a public limited liability company incorporated in Malawi and is listed on the Malawi Stock Exchange. The Consolidated and Separate Financial Statements as at and for the year ended 31 December 2011 comprise the Bank and its subsidiaries, The Leasing and Finance Company of Malawi Limited incorporated in Malawi, Capital Bank Limited incorporated in Botswana, FMB Pensions Limited incorporated in Malawi and FMB Forex Bureau Limited incorporated in Malawi, (together referred to as the "Group"). The Group is involved in corporate and retail banking, administration of pension funds, forex transactions and asset financing.

2. Basis of preparation

(i) Statement of compliance

The consolidated and separate financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and the provisions of the Malawi Companies Act, 1984, Banking Act 2010 and Financial Services Act 2010.

(ii) Basis of measurement

The consolidated and separate financial statements are prepared on the historical cost basis except for the following:

- land and buildings which are revalued;
- financial instruments at fair value through profit or loss are measured at fair value;
- available-for-sale financial assets are measured at fair value.

(iii) Functional and presentation currency

These consolidated and separate financial statements are presented in Malawi Kwacha, which is the Bank's functional and presentation currency. Except as indicated, financial information presented in Malawi Kwacha, has been rounded to the nearest thousand.

(iv) Use of estimates and judgements

The preparation of financial statements in conformity with IFRSs require management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

In particular, information about significant areas of estimation, uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in the following notes.

- Note 9 - Loans and advances to customers - impairment
- Note 10 - Finance leases - impairment
- Note 14 - Depreciation of property and equipment
- Notes 8,12 - Fair value measurement

3. New standards and interpretations not yet adopted

A number of new standards, amendments to standards and interpretations are not yet effective for the year ended 31 December 2011, and have not been applied in preparing these financial statements:

- **IFRS 7 Financial Instruments Disclosures;** Amendments enhancing disclosures about transfers of financial assets. The amendments will allow users of financial statements to improve their understanding of transfer transactions of financial assets (for example, securitisations), including understanding the possible effects of any risks that may remain with the entity that transferred the assets. The amendments also require additional disclosures if a disproportionate amount of transfer transactions are undertaken around the end of a reporting period. The effective date is annual periods beginning on or after 1 July 2013.
- **IFRS 9 Financial Instruments;** This standard forms part of the IASB's project to replace the existing standard on the recognition and measurement of financial instruments. The standard defines two measurement categories for financial assets: amortised cost and fair value. A financial asset may only be measured at amortised cost if it has basic loan features and is managed on a contractual yield basis. The standard also differs from existing requirements for accounting for financial assets in various other areas, such as embedded derivatives and the recognition of fair value adjustments in other comprehensive income. The standard will be applied retrospectively (subject to the standard's transitional provisions). The impact on the financial statements will require reclassification of financial assets. The effective date is annual periods beginning on or after 1 January 2015.
- **IFRS 10 Consolidated Financial Statements;** This standard requires a parent entity (an entity that controls one or more other entities) to present consolidated financial statements, it defines the principle of control, and establishes control as the basis for consolidation, it set out how to apply the principle of control to identify whether an investor controls an investee and therefore must consolidate the investee and it sets out the accounting requirements for the preparation of consolidated financial statements. The effective date is annual periods beginning on or after 1 January 2013.
- **IFRS 11 Joint Arrangements;** The core principle of IFRS 11 is that a party to a joint arrangement determines the type of joint arrangement in which it is involved by assessing its rights and obligations and accounts for those rights and obligations in accordance with that type of joint arrangement. The effective date is annual periods beginning on or after 1 January 2013.
- **IFRS 12 Disclosure of Interest in other Entities;** The objective of IFRS 12 is to require the disclosure of information that enables users of financial statements to evaluate, the nature of, and risks associated with, its interests in other entities and the effects of those interests on its financial position, financial performance and cash flows. The effective date is annual periods beginning on or after 1 January 2013.
- **IFRS 13 Fair Value Measurement;** IFRS 13 applies when another IFRS requires or permits fair value measurements or disclosures about fair value measurements (and measurements, such as fair value less costs to sell, based on fair value or disclosures about those measurements). The effective date is annual periods beginning on or after 1 January 2013.

3. New standards and interpretations not yet adopted (continued)

- **IAS 1 Presentation of Financial Statements;** Amendments to revise the way other comprehensive income is presented. The amendments to IAS 1 retain the 'one or two statement' approach at the option of the entity and only revise the way other comprehensive income is presented: requiring separate subtotals for those elements which may be 'recycled' (e.g. cash-flow hedging, foreign currency translation), and those elements that will not (e.g. fair value through OCI items under IFRS 9). The effective date is annual periods beginning on or after 1 July 2012.
- **IAS 12 Income Taxes;** Amendments to revise the way other IAS 12 requires an entity to measure the deferred tax relating to an asset depending on whether the entity expects to recover the carrying amount of the asset through use or sale. It can be difficult and subjective to assess whether recovery will be through use or through sale when the asset is measured using the fair value model in IAS 40 Investment Property. The amendment provides a practical solution to the problem by introducing a presumption that recovery of the carrying amount will, normally be , be through sale. As a result of the amendments, SIC-21 Income Taxes—Recovery of revalued Non-Depreciable Assets would no longer apply to investment properties carried at fair value. The effective date is annual periods beginning on or after 1 January 2012.
- **IAS 19 Employee Benefits;** Amended Standard resulting from the Post-Employment Benefits and Termination Benefits projects, requires recognition of changes in the net defined benefit liability (asset) including immediate recognition of defined benefit cost, disaggregation of defined benefit cost into components, recognition of remeasurements in other comprehensive income, plan amendments, curtailments and settlements. It introduces enhanced disclosures about defined benefit plans, modifies accounting for termination benefits, including distinguishing benefits provided in exchange for service and benefits provided in exchange for the termination of employment and affect the recognition and measurement of termination benefits, clarifies miscellaneous issues, including the classification of employee benefits, current estimates of mortality rates, tax and administration costs and risk-sharing and conditional indexation features. The effective date is annual periods beginning on or after 1 January 2013.
- **IAS 27 Consolidated and Separate Financial Statements;** Reissued as IAS 27 Separate Financial Statements (as amended in 2011), Consolidation requirements previously forming part of IAS 27 (2008) have been revised and are now contained in IFRS 10 Consolidated Financial Statements. The effective date is annual periods beginning on or after 1 January 2013.
- **IAS 28 Investments in Associates;** Reissued as IAS 28 Investments in Associates and Joint Ventures (as amended in 2011), the objective of IAS 28 (as amended in 2011) is to prescribe the accounting for investments in associates and to set out the requirements for the application of the equity method when accounting for investments in associates and joint ventures. IAS 28 applies to all entities that are investors with joint control of, or significant influence over, an investee (associate or joint venture). The effective date is annual periods beginning on or after 1 January 2013.

4. Significant accounting policies

The accounting policies have been consistently applied by the group and are consistent with those used in the previous year.

(a) Basis of consolidation

The Consolidated and Separate Financial Statements incorporate the financial statements of the Bank and its subsidiaries, the Leasing and Finance Company of Malawi Limited, FMB Forex Bureau Limited, FMB Pensions Limited and Capital Bank Limited (together referred to as 'the Group').

(i) Subsidiaries

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that are presently exercisable are taken into account. The financial statements of subsidiaries are included in the Consolidated and Separate Financial Statements from the date that control commences until the date that control ceases. Uniform accounting policies have been applied throughout the Group.

(ii) Funds management

The Group manages and administers assets held in investment vehicles on behalf of investors. The financial statements of these entities are not included in these Consolidated and Separate Financial Statements except when the Group controls the entity.

(iii) Transactions eliminated on consolidation

Intra-group balances and transactions and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the Consolidated and Separate Financial Statements. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

(b) Foreign currency

Foreign currency transactions

Transactions in foreign currencies are translated to Malawi Kwacha at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Malawi Kwacha at the foreign exchange rate (mid-rate) ruling at that date. Foreign exchange differences arising on translation are recognised in the profit/loss. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to Malawi Kwacha at foreign exchange rates ruling at the dates the fair values were determined.

Foreign operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to Malawi Kwacha at exchange rates (mid-rate) ruling at the reporting date. The income and expenses of foreign operations are translated to Malawi Kwacha at average exchange rates during the year.

Exchange difference arising on the translation of the assets and liabilities of foreign operations are recognised directly in other comprehensive income. When a foreign operation is disposed of in part or in full, the relevant amount in the foreign currency translation reserve is transferred to profit or loss.

4. Significant accounting policies (continued)

Foreign exchange gains or losses arising from monetary items receivable from or payable to a foreign operation, the settlement of which is neither planned nor likely in the foreseeable future and which in substance is considered to form a part of the net investment in foreign operation, are recognised directly in the foreign currency translation reserve

(c) Financial assets and liabilities

(i) Recognition and measurement

The group initially recognising loans debt securities issued and subordinate receivables. All other financial asset or financial liabilities are recognised in the statement of financial position when and only when, the entity becomes a party to the contractual provisions of the instrument. A financial assets or financial liabilities are recognised in the statement of financial position. A financial asset or liability is initially measured at fair value plus (for an item not classified at fair value through profit or loss) transaction costs that are directly attributable to its acquisition or issue.

(ii) Derecognition

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expire. In the statement of financial position on derecognition of a financial asset, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of the asset transferred) and the consideration received including any new accounts obtained less any new liability assumed) is recognised in profit or loss.

The Group also derecognises certain assets when they are deemed to be uncollectible.

(iii) Offsetting

Financial assets and liabilities are set off and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted by accounting standards, or for gains and losses arising from a group of similar transactions within the Group's trading activity.

(iv) Amortised cost measurement

The amortised cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortisation using the effective interest method applied to the difference between the initial amount recognised and the maturity amount, minus any reduction for impairment.

4. Significant accounting policies (continued)

(v) Fair value measurement

The determination of fair values of financial assets and financial liabilities is based on quoted market prices for financial instruments traded in active markets. For all other financial instruments fair value is determined by using valuation techniques. Valuation techniques include net present value techniques, the discounted cash flow method, comparison to similar instruments for which market observable prices exist and valuation models.

The value produced by a model or other valuation technique is adjusted to take into account a number of factors as appropriate because valuation techniques cannot appropriately reflect all factors market participants take into account when entering into a transaction. Valuation adjustments are recorded to take into account model risks, bid-ask spreads, liquidity risks as well as other factors. Management believes that these valuation adjustments are necessary and appropriate to fairly state financial instruments measured at fair value on the statement of financial position.

When transaction price provides the best evidence of fair value at initial recognition, the financial instrument is initially measured at the transaction price and any difference between this price and the value initially obtained from a valuation model is subsequently recognised in profit or loss on an appropriate basis over the life of the instrument but not later than when the valuation is supported wholly by observable market data or the transaction is closed out.

(vi) Identification and measurement of impairment

At each reporting date the Group assesses whether there is objective evidence that financial assets not carried at fair value through profit or loss are impaired. Financial assets are impaired when objective evidence demonstrates that a loss event has occurred after the initial recognition of the financial asset and that the loss event has an impact on the future cash flows from the asset that can be estimated reliably.

The Group considers evidence of impairment at both a specific financial asset and collective level. All individually significant financial assets are assessed for specific impairment. All significant assets found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Financial assets that are not individually significant are then collectively assessed for impairment by grouping together financial assets (carried at amortised cost) with similar risk characteristics.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a borrower, restructuring of a loan or advance by the Group on terms that the Group would not otherwise consider, indications that a borrower or issuer will enter bankruptcy, the disappearance of an active market for a security, or other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the group, or economic conditions that correlate with defaults in the group.

4. Significant accounting policies (continued)

In assessing collective impairment (if applicable) the Group uses statistical modelling of historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical modelling. Default rates, loss rates and the expected timing of future recoveries are regularly benchmarked against actual outcomes to ensure that they remain appropriate.

Impairment losses on financial assets carried at amortised cost are measured as the difference between the carrying amount of the financial assets and the present value of estimated cash flows discounted the financial assets' original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against loans and advances.

When a subsequent event causes the amount of impairment loss to decrease, the impairment loss is reversed through profit or loss. Impairment losses on available-for-sale investment securities are recognised by transferring the cumulative loss that has been recognised out of other comprehensive income to profit or loss. When a subsequent event causes the amount of impairment loss on an available-for-sale debt security to decrease, the impairment loss is reversed through profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale security is recognised directly in other comprehensive income. Any changes in impairment provisions attributable to time value are reflected as a component of interest income.

(viii) Designation at fair value through profit or loss

The Group has designated financial assets and liabilities at fair value through profit or loss when either:

- the assets or liabilities are managed, evaluated and reported internally on a fair value basis;
- the designation eliminates or significantly reduces an accounting mismatch which would otherwise arise.

Investments in listed companies (see note 12) have been described at fair value through profits or loss

(d) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. Cash and cash equivalents are measured at amortised cost in the statement of financial position.

(e) Other assets

Other financial assets are subsequently measured at amortised cost using the effective interest method less impairment losses.

Other assets comprise interbranch accounts, interest receivables, prepayments and staff advances.

(f) Loans and advances

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and that the Group does not intend to sell immediately or in the near term.

4. Significant accounting policies (continued)

(f) Loans and advances (continued)

When the Group purchases a financial asset and simultaneously enters into an agreement to resell the asset (or a substantially similar asset) at a fixed price on a future date ("reverse repo or stock borrowing"), the arrangement is accounted for as a loan to the other party, and the underlying asset is not recognised in the Group's financial statements.

Loans and advances are initially measured at fair value, and subsequently measured at their amortised cost using the effective interest method.

(g) Investments

Investment securities are initially measured at fair value plus incremental direct transaction costs, for investments not at fair value through profit and loss. Subsequent to initial recognition investment securities are accounted for depending on their classification as either held-to-maturity, fair value through profit or loss, or available-for-sale.

(i) Held-to-maturity

Held-to-maturity investments are non-derivative assets with fixed or determinable payments and fixed maturity that the Group has the positive intent and ability to hold to maturity, and which are not designated at fair value through profit or loss or available-for-sale.

Held-to-maturity investments are measured at amortised cost using the effective interest method. Any sale or reclassification of a significant amount of held-to-maturity investments not close to their maturity would result in the reclassification of all held-to-maturity investments as available-for-sale, and prevent the Group from classifying investment securities as held-to-maturity for the current and the following two financial years.

(ii) Fair value through profit or loss

The Group recognises some investment securities at fair value, with fair value changes recognised immediately in profit or loss as described in accounting policy (c).

(iii) Available for sale

Available-for-sale investments are non-derivative investments that are designed available for sale or are not classified as another category of financial assets. Unquoted available for sale securities whose fair value cannot be reliably measured, are measured at cost. All other available-for-sale investments are measured at fair value.

Interest income is recognised in profit or loss using the effective interest method. Dividend income is recognised in profit or loss when the group becomes entitled to the dividend. Foreign exchange gains or losses on available for sale debt security investments are recognised in profit or loss.

Fair value changes are recognised directly in other comprehensive income until the investment is sold or impaired where upon the cumulative gains and losses previously recognised in other comprehensive income are reclassified to profit or loss as a reclassification adjustment and the balance is recognised in profit or loss.

(h) Investment in subsidiaries

Investments in subsidiaries are recognised at cost in the company financial statements less any impairment losses.

4. Significant accounting policies (continued)

(i) Property and equipment

(i) Owned assets

Items of property and equipment are stated at cost except for freehold property and leasehold improvements which are stated at latest valuation less accumulated depreciation and impairment losses as described in accounting policy (k).

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, qualifying borrowing costs, the costs of dismantling and removing the items and restoring the site on which they are located. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Where an item of property and equipment comprises major components having different useful lives, they are accounted for as separate items of property and equipment.

Gains and losses on disposal of an item of property and equipment are determined by comparing the proceeds from disposal with the carrying amount of property and equipment, and are recognised net within other income in profit or loss. When revalued assets are sold, the amounts included in the revaluation reserve are transferred to retained earnings.

All properties are subject to revaluation every three years, with surpluses on revaluation being transferred to a non-distributable property revaluation reserve.

(ii) Subsequent expenditure

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately, including major inspection and overhaul expenditure is capitalised. Other subsequent expenditure is capitalised only when it is probable that the future economic benefits embodied within the part will flow to the entity and its costs can be measured reliably. All other expenditure is recognised in the profit and loss as an expense as incurred.

(iii) Depreciation

Property and equipment are depreciated on a straight-line basis at rates that would reduce carrying amounts to their residual values, estimated at the date of purchase, over the initially anticipated useful lives of the assets. The group re-assesses the useful lives, the depreciation method and the residual values of the assets at each reporting date. Any changes in the useful lives, depreciation method or estimated residual values are accounted for prospectively as a change in accounting estimate in accordance with IAS 8: Accounting policies changes in accounting estimates and errors.

Depreciation is recognised in profit or loss.

The depreciation rates for the current and comparative period are:

| | |
|---|--------------------------------------|
| • leasehold properties | 2.5% (or period of lease if shorter) |
| • freehold properties | 2.5% |
| • motor vehicles | 25% |
| • furniture, fixtures and fittings, computers, office equipment | 20% |

Freehold land is not depreciated.

4. Significant accounting policies (continued)

(j) Capital work in progress

Capital work in progress represent gross amount spent to date in carrying out work of a capital nature. It is measured at cost recognised to date.

Capital work in progress is presented as part of property and equipment in the statement of financial position. If the project is completed the expenditure is capitalised to the relevant items of plant and equipment. Capital work in progress is not depreciated.

(k) Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists then the asset's recoverable amount is estimated.

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. A cash-generating unit is the smallest identifiable asset group that generates cash flows that largely are independent from other assets and groups of assets. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the units and then to reduce the carrying amount of the other assets in the units on a pro rata basis.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

An impairment loss is recognised in profit or loss unless it concerns property carried at revalued amount in which case it is treated as a revaluation decrease. If the impairment loss exceeds the revaluation reserve in respect of the impaired asset, the excess is recognised in profit or loss.

A reversal of an impairment loss is recognised in profit or loss, unless it relates to property carried at revalued amounts, in which case the excess of the reversal over the amount recognised in profit or loss is treated as a revaluation increase.

(l) Liabilities to customers and other banks

When the Group sells a financial asset and simultaneously enters into a "repo" or "stock lending" agreement to repurchase the asset (or a similar asset) at a fixed price on a future date, the arrangement is accounted for as a deposit, and the underlying asset continues to be recognised in the Group's financial statements.

4. Significant accounting policies (continued)

(l) Liabilities to customers and other banks (continued)

Deposits are initially measured at fair value plus directly attributable transaction costs, and subsequently measured at their amortised cost using the effective interest method, except where the Group chooses to account for the financial liabilities at fair value through profit or loss.

(m) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting its obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with that contract.

(n) Other payables

Other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest method.

(o) Share capital

Share issue costs

Incremental costs directly attributable to the issue of an equity instrument are deducted from the initial measurement of the equity instruments.

(p) Employee benefits

(i) Defined contribution plans

Obligations for contributions to defined contribution pension plans are recognised as an expense in profit or loss when they are due.

(ii) Other long-term employee benefits

The Group's net obligation in respect of long-term employee benefits other than pension plans is the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value, and the fair value of any related assets is deducted.

(iii) Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

4. Significant accounting policies (continued)

(p) Employee benefits (continued)

(iii) Short-term benefits (continued)

A liability is recognised for the amount expected to be paid under short-term cash bonus or profit sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(q) Net interest income

Interest income and expense are recognised in profit or loss using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the carrying amount of the financial asset or liability.

When calculating the effective interest rate, the Group estimates future cash flows considering all contractual terms of the financial instrument but not future credit losses.

The calculation of the effective interest rate includes all fees and points paid or received transaction costs and discounts or premiums that are an integral part of the effective interest rate. Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or liability.

Interest income and expense presented in the profit or loss include:

- interest on financial assets and liabilities at amortised cost on an effective interest rate basis
- interest on available-for-sale investment securities on an effective interest rate basis.

Interest income is suspended and hence not included in net interest income when the collection of loans becomes doubtful.

Income from leasing is included in net interest income as further described in accounting policy (r).

(r) Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

(i) The group as a lessor

Amounts due from lessees under finance leases are recorded as receivables at the amount of the group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

(ii) The group as a lessee

Rentals payable under operating leases are recognised in profit or loss on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are also spread on a straight-line basis over the lease term.

4. Significant accounting policies (continued)

(s) Fees and commissions income

Fees and commission income and expenses that are integral to the effective interest rate on a financial asset or liability are included in the measurement of the effective interest rate.

Other fees and commission income, account service fees, investment management fees, sales commission, placement fees and syndication fees are recognised as the related services are performed.

(t) Income from investments

Income from investments includes dividend income and increase in fair value of investments.

Dividend income is recognised when the right to receive income is established. Usually this is the ex-dividend date for available for sale securities.

Increase in fair value of investments designated at fair value through profit or loss includes all realised and unrealised fair value changes.

(u) Other income

Other income includes rentals receivable and net gains on the sale of assets and is recognised on the accruals basis.

(v) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the profit or loss except to the extent that it relates to items recognised directly in other comprehensive income, in which case it is recognised in other comprehensive income.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is recognised for all temporary differences. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities against current assets, and they relate to income taxes levied in the same tax authority on the same taxable entity, or on different entities but they intend to settle current liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

4. Significant accounting policies (continued)

(w) Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding after adjusting for the effects of all dilutive potential ordinary shares.

(x) Financial guarantees

Financial guarantee contracts require the Group to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

These financial guarantee contracts are classified as insurance contracts as defined in IFRS 4 Insurance Contracts. A liability is recognised when it is probable that an outflow of resources embodying economic benefits will be required to settle the contract and a reliable estimate can be made of the amount of the obligation. The amount recognised is the best estimate of the expenditure required to settle the contract at the statement of financial position date. Where the effect of discounting is material, the liability is discounted. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

(y) Determination of fair values

- The fair values of investments in the listed equities are derived from price ruling at reporting date.
- The fair values of properties are estimated by a qualified valuer on an open market value basis.

5. Financial risk management

The board of directors of the Bank has ultimate responsibility for the level of risk taken by the bank and accordingly they have approved the overall business strategies and significant policies of the bank, including those related to managing and taking risk. Senior management in the bank is responsible for implementing strategies in a manner that limits risks associated with each strategy and that ensures compliance with applicable rules and regulation, both on a long term and day to day basis. The bank has a risk management department, which is independent of those who accept risks in the bank. The risk management department is tasked to:-

- identify current and emerging risks
- develop risk assessment and measurement systems
- establish policies, practices and other control mechanisms to manage risks
- develop risk tolerance limits for senior management and board approval
- monitor positions against approved risk tolerance limits
- report results of risk monitoring to senior management and the board.

To ensure that risk management is properly explained to and understood by all business lines the board has established the following risk management policies:-

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

- Credit Risk Management Policy
- Liquidity Risk Management Policy
- Operational Risk Management Policy
- Capital Risk Management Policy
- Market Risk Policy

(a) Credit risk

Credit risk is the risk of financial loss to the Group if a counterparty to a financial instrument fails to meet their contractual obligations, and arises principally from the Group's loans and advances to customers and other banks and its investment in securities. For risk management reporting purposes, the group considers and consolidates all elements of credit risk exposure (such as individual obligor default risk, country and sector risk).

Management of credit risk

The Boards of Directors of the Group have delegated responsibility for the management of credit risk to their Credit Committees to whom separate Credit departments report. The Credit Committees are responsible for oversight of credit risk, including:-

- **Formulating credit policies**, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.
- **Establishing the authorisation structure** for the approval and renewal of credit facilities. All credit facilities are authorized by Head Office management. Larger facilities require approval by The Credit Committee or the Board of Directors as appropriate
- **Reviewing and assessing credit risk**. The Credit Department assesses all credit exposures in excess of designated limits, prior to facilities being committed to customers by the branches concerned. Renewals and reviews of facilities are subject to the same review process.
- **Limiting concentrations of exposure** to counterparties, geographies and industries (for loans and advances), and by issuer, credit rating band, market liquidity and country (for investment securities).
- **Reviewing compliance** of business units with agreed exposure limits.

Exposure to credit risk

The Group's exposure to credit risk principally comprises loans and advances to customers and finance lease receivable analysed as follows:

| | Group | | Company | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Standard (fully performing) | 27,554,096 | 23,753,809 | 14,935,694 | 14,396,025 |
| Past due but not impaired | 1,651,083 | 1,825,552 | 635,067 | 1,059,300 |
| Impaired (Note 9 & 10) | 1,433,794 | 1,467,016 | 425,652 | 834,601 |
| | 30,638,973 | 27,046,377 | 15,996,413 | 16,289,926 |

Past due but not impaired loans and advances comprise:

| | | | | |
|------------|------------------|------------------|----------------|------------------|
| 30-60 days | 542,620 | 677,046 | 205,263 | 446,506 |
| 61-90 days | 772,977 | 232,709 | 94,318 | 612,794 |
| >90 days | 335,486 | 915,797 | 335,486 | - |
| | 1,651,083 | 1,825,552 | 635,067 | 1,059,300 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Exposure to credit risk (continued)

An estimate of the fair value of collateral held against loans and advances to customers is shown below:

| | Group | | Company | |
|--|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Against individually impaired | | | | |
| Property | 1,161,307 | 728,779 | 277,407 | 16,507 |
| Motor vehicles | 212,921 | 335,603 | 148,245 | 69,777 |
| Against past due but not impaired | | | | |
| Property | 1,939,560 | 1,335,943 | 998,550 | 743,735 |
| Motor vehicles | 1,363,578 | 1,208,521 | 649,592 | 1,057,075 |
| Against neither past due nor impaired | | | | |
| Property | 24,586,434 | 13,168,176 | 10,342,123 | 14,096,446 |
| Motor vehicles | 22,814,639 | 24,390,438 | 15,296,311 | 11,709,335 |
| | 52,078,439 | 41,167,460 | 27,712,228 | 27,692,875 |

The Group's policy is to pursue the timely realisation of the collateral in an orderly manner. The Group generally does not use the non-cash collateral for its own operations.

Impaired loans and securities

Impaired loans and securities are loans and securities for which the Bank determines that it is probable that it will be unable to collect all principal and/or interest due according to the contractual terms of the loan / securities agreements.

Past due but not impaired loans

These are loans and securities where contractual interest or principal payments are past due but the Bank believes that impairment is not appropriate on the basis of the level of security / collateral available and / or the stage of collection of amounts owed to the Bank.

Allowances for impairment

The Bank establishes an allowance for impairment losses that represents its estimate of incurred losses in its loan portfolio. The main components of this allowance are a specific loss component that relates to individually significant exposures.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Impairment policy

The Bank writes off a loan / security balance (and any related allowances for impairment losses) when the Credit committee determines that the loans / securities are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower / issuer's financial position such that the borrower / issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure.

The Bank monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk at the reporting date is shown below:

| | Group | | Company | |
|------------------------------|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Agriculture | 2,557,209 | 2,546,672 | 2,457,535 | 2,417,630 |
| Mining | 28,191 | 33,594 | 28,191 | 33,594 |
| Finance and Insurance | 6,074,964 | 5,724,926 | 65,995 | 14,721 |
| Construction | 4,171,995 | 3,545,307 | 3,001,985 | 2,871,423 |
| Manufacturing | 3,609,636 | 3,563,330 | 2,476,577 | 2,819,390 |
| Wholesale and retail | 4,455,213 | 4,146,575 | 3,934,983 | 3,655,190 |
| Tourism and leisure | 832,404 | 671,643 | 448,083 | 476,198 |
| Transport | 5,363,314 | 3,922,307 | 1,919,711 | 2,050,358 |
| Others | 3,546,047 | 2,892,023 | 1,663,353 | 1,951,422 |
| | 30,638,973 | 27,046,377 | 15,996,413 | 16,289,926 |

The risk that counterparties to trading instruments might default on their obligations is monitored on an on-going basis. In monitoring credit risk exposure, consideration is given to trading instruments with a positive fair value and the volatility of the fair value of trading instruments.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Credit quality per class of financial assets

The credit quality of financial assets is managed by the Bank. The table below shows the credit quality by class of financial asset for credit risk related items

| GROUP | Performing loans | | Non - Performing Loans | | | | | |
|---|-------------------|-----------------|------------------------|----------------|----------------|-------------------|---------------------------------|--------------------|
| 2011 Credit Quality | Standard | Special Mention | Sub Standard | Doubtful | Loss | Total | Security against impaired loans | Net impaired loans |
| Loans, advances and leases to customers: | | | | | | | | |
| <i>Personal and Business Banking</i> | | | | | | | | |
| • Mortgage Lending | | | | | | | | |
| • Instalment sales and finance leases | | | | | | | | |
| • Other loans and advances | 2,319,298 | 41,304 | 44,340 | 91,851 | 71,944 | 2,568,737 | 201,143 | 28,202 |
| <i>Corporate and Investment Banking</i> | | | | | | | | |
| • Corporate lending | 25,403,798 | 465,135 | 1,407,682 | 243,635 | 549,986 | 28,070,236 | 998,377 | 738,915 |
| Total recognised financial instruments | 27,723,096 | 506,439 | 1,452,022 | 335,486 | 621,930 | 30,638,973 | 1,199,520 | 767,117 |

The credit quality of financial assets is managed by the Bank. The table below shows the credit quality by class of financial asset for credit risk related items.

| COMPANY | Performing loans | | Non - Performing Loans | | | | | |
|---|-------------------|-----------------|------------------------|----------------|----------------|-------------------|---------------------------------|--------------------|
| 2011 Credit Quality | Standard | Special Mention | Sub Standard | Doubtful | Loss | Total | Security against impaired loans | Not impaired loans |
| Loans and advances to customers: | | | | | | | | |
| <i>Personal and Business Banking:</i> | | | | | | | | |
| • Other loans and advances | 1,973,790 | 21,210 | 42,365 | 91,851 | 71,944 | 2,201,161 | 201,143 | 26,228 |
| <i>Corporate and Investment Banking</i> | | | | | | | | |
| • Corporate lending | 12,961,904 | 184,053 | 51,952 | 243,635 | 353,708 | 13,795,252 | 94,433 | 738,915 |
| Total recognised financial instruments | 14,935,694 | 205,263 | 94,317 | 335,486 | 425,652 | 15,996,413 | 295,576 | 765,143 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Credit quality per class of financial assets

The credit quality of financial assets is managed by the Bank. The table below shows the credit quality by class of financial asset for credit risk related items

| GROUP | Performing loans | | Non - Performing Loans | | | | | |
|---|-------------------|------------------|------------------------|----------------|----------------|-------------------|---------------------------------|--------------------|
| 2010 Credit Quality | Standard | Special Mention | Sub Standard | Doubtful | Loss | Total | Security against impaired loans | Net impaired loans |
| Loans, advances and leases to customers: | | | | | | | | |
| Personal and Business Banking | | | | | | | | |
| • Mortgage Lending | 310,625 | - | - | - | - | 310,625 | - | - |
| • Instalment sales and finance leases | 3,436,665 | 274,961 | 64,616 | 40,759 | 36,367 | 3,853,368 | - | - |
| • Other loans and advances | 3,102,726 | 207,171 | 11,325 | 2,369 | 38,623 | 3,362,214 | 3,805 | 43,661 |
| Corporate and Investment Banking | | | | | | | | |
| • Corporate lending | 16,797,716 | 730,626 | 1,198,220 | 387,447 | 406,161 | 19,520,170 | 1,502,126 | 263,575 |
| Total recognised financial instruments | 23,647,732 | 1,212,758 | 1,274,161 | 430,575 | 481,151 | 27,046,377 | 1,505,931 | 307,236 |

Credit quality per class of financial assets

The credit quality of financial assets is managed by the Bank. The table below shows the credit quality by class of financial asset for credit risk related items.

| COMPANY | Performing Loans | | Non - Performing Loans | | | | | |
|---|-------------------|-----------------|------------------------|----------------|----------------|-------------------|---------------------------------|--------------------|
| 2010 Credit Quality | Standard | Special Mention | Sub Standard | Doubtful | Loss | Total | Security against impaired loans | Net impaired loans |
| Loans, advances and leases to customers: | | | | | | | | |
| Personal and Business Banking | | | | | | | | |
| • Other loans and advances | 2,879,586 | 185,917 | 4,852 | 2,369 | 38,624 | 3,111,348 | 3,123 | 37,870 |
| Corporate and Investment Banking | | | | | | | | |
| • Corporate lending | 11,516,439 | 260,589 | 607,942 | 387,447 | 406,161 | 13,178,578 | 530,033 | 263,575 |
| Total recognised financial instruments | 14,396,025 | 446,506 | 612,794 | 389,816 | 444,785 | 16,289,926 | 533,156 | 301,445 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Maximum exposure to credit risk without taking into account any collateral

The table below shows the maximum exposure to credit risk by class of financial instrument. Financial instruments include financial instruments defined and recognised under IAS 39 Financial Instruments: Recognition and measurement as well as other financial instruments not recognised. The maximum exposure is presented gross, before the effect of mitigation through the use of master netting and collateral agreements.

| GROUP | Gross Maximum Exposure | |
|---|------------------------|-------------------|
| | 2011 | 2010 |
| Balances with central banks | 2,544,670 | 813,937 |
| Balances with other banks | 6,611,295 | 1,430,354 |
| Balance with foreign banks | 2,835,199 | 1,736,001 |
| Money market investments | 10,291,645 | 13,379,327 |
| Personal and Business Banking | | |
| • Mortgage lending | 1,980,977 | 310,625 |
| • Instalment sales and finance leases | 3,519,398 | 3,853,368 |
| • Other loans and advances | 2,568,737 | 3,362,214 |
| Corporate and Investment Banking | | |
| • Corporate lending | 22,569,861 | 19,520,170 |
| Total recognised financial instruments | 52,921,782 | 44,405,996 |
| Letters of credit | 199,747 | 987,492 |
| Financial guarantees | 8,205,328 | 9,427,725 |
| Total unrecognised financial instruments | 8,405,075 | 10,415,217 |
| Total credit risk exposure | 61,326,857 | 54,821,213 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

Maximum exposure to credit risk without taking into account any collateral or other credit enhancements

| COMPANY | Gross Maximum Exposure | |
|---|------------------------|-------------------|
| | 2011 | 2010 |
| Balances with central banks | 1,059,160 | 86,905 |
| Balances with other banks | 1,318,227 | - |
| Balance with foreign banks | 2,434,976 | 1,476,474 |
| Money market investments | 2,349,453 | 3,432,206 |
| Personal and Business Banking | | |
| • Other loans and advances | 2,201,161 | 3,111,348 |
| Corporate and Investment Banking | | |
| • Corporate lending | 13,795,252 | 13,178,578 |
| Total recognised financial instruments | 23,158,229 | 21,285,511 |
| Letters of credit | 160,294 | 875,681 |
| Financial guarantees | 5,030,825 | 5,743,590 |
| Total unrecognised financial instruments | 5,191,119 | 6,619,271 |
| Total credit risk exposure | 28,349,348 | 27,904,782 |

Net exposure to credit risk without taking into account any collateral or other credit enhancements

In respect of certain financial assets, the Bank has legally enforceable rights to offset them with financial liabilities. However, in normal circumstances, there would be no intention of settling net, or of realising the financial assets and settling the financial liabilities simultaneously. Consequently, the financial assets are not offset against the respective financial liabilities for financial reporting purposes. However, the exposure to credit risk relating to the respective financial assets is mitigated as follows:

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(a) Credit risk (continued)

| GROUP | At 31 December 2011 | |
|--|---------------------|-----------------------------|
| Gross maximum exposure | Carrying amount | Net exposure to credit risk |
| Cash and balances with banks | 6,715,272 | 6,715,272 |
| Loans and advances to banks | 5,275,893 | 5,275,893 |
| Loans and advances to customers and finance leases | 30,638,973 | 30,638,973 |
| | 42,630,138 | 42,630,138 |

| GROUP | At 31 December 2010 | |
|--|---------------------|-----------------------------|
| Gross maximum exposure | Carrying amount | Net exposure to credit risk |
| Cash and balances with banks | 3,845,300 | 3,845,300 |
| Loans and advances to banks | 1,414,158 | 1,414,158 |
| Loans and advances to customers and finance leases | 27,046,377 | 27,046,377 |
| | 32,305,835 | 32,305,835 |

| COMPANY | At December 31 2011 | |
|--|---------------------|-----------------------------|
| Gross maximum exposure | Carrying amount | Net exposure to credit risk |
| Cash and balances with banks | 2,602,319 | 2,602,319 |
| Loans and advances to banks | 3,753,202 | 3,753,202 |
| Loans and advances to customers and finance leases | 15,996,413 | 15,996,413 |
| | 22,351,934 | 22,351,934 |

| COMPANY | At December 31 2010 | |
|--|---------------------|-----------------------------|
| Gross maximum exposure | Carrying amount | Net exposure to credit risk |
| Cash and balances with banks | 1,035,795 | 1,035,795 |
| Loans and advances to banks | 1,476,474 | 1,476,474 |
| Loans and advances to customers and finance leases | 16,289,926 | 16,289,926 |
| | 18,802,195 | 18,802,195 |

5. Financial risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the group will encounter difficulty in meeting obligations arising from its financial liabilities.

Management of liquidity risk

The group's approach to managing liquidity is to ensure as far as possible that it will always have sufficient liquidity to meet its liabilities when due, both under stressed and normal conditions, without causing damage to the group's reputation.

The daily liquidity position is monitored. It is assumed that under normal circumstances customer demand deposits will remain stable or increase in value and unrecognised loan/ overdraft commitments are not expected to be immediately drawn down in their entirety. Regular stress testing is done under normal and severe, market conditions and the results are discussed with ALCO and the Risk Committee.

All liquidity policies and procedures are subject to review and approval by the Asset Liability Committees (ALCO). These are management committees which meet once a month or more often if necessary. The daily monitoring of liquidity is the responsibility of an integrated treasury department which monitors the level of mismatches in the maturity positions of assets and liabilities. The maturity gap analyses as at 31 December 2011 and 31 December 2010 are given below:-

Asset and Liability Management Committee (ALCO)

The primary objective of the ALCO is to ensure a proper balance in terms of maturity profile, cost and yield, risk exposure etc. between funds mobilized and funds deployed. The ALCO seeks to manage risks in order to minimize the volatility of net interest income and protect the long term economic value of the Bank. The committee also monitors the capital adequacy of the Bank.

Key functions of the ALCO include setting pricing guidelines for assets and liabilities, setting limits and managing liquidity risk and interest rate risk and ensuring that contingency funding plans are in place to avert funding crises.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(b) Liquidity risk (continued)

| GROUP 2011 | Carrying amount | Gross Nominal inflow/ (outflow) | Up to 1 month | 1-3 months | 3-6 months | 6-12 months | 1-3 years | Over 5 years |
|---------------------------------------|---------------------|--|---------------------|--------------------|---------------------|--------------------|------------------|------------------|
| ASSETS | | | | | | | | |
| Cash and cash equivalents | 13,938,583 | 13,938,583 | 13,348,583 | 590,000 | - | - | - | - |
| Money market investments | 10,291,645 | 10,291,645 | 6,834,946 | 2,809,019 | 647,680 | - | - | - |
| Gross loans, advances and leases | 30,638,973 | 30,638,973 | 12,247,374 | 2,021,582 | 6,421,104 | - | 7,147,274 | 2,801,639 |
| Investment in listed companies | 2,128,795 | 2,128,795 | - | - | - | - | - | 2128795 |
| Other assets | 128,602 | 128,602 | 128,602 | - | - | - | - | - |
| Total assets | 57,126,598 | 57,126,598 | 32,559,505 | 5,420,601 | 7,068,784 | - | 7,147,274 | 4,930,434 |
| LIABILITIES | | | | | | | | |
| Current and savings account | (18,010,968) | (18,010,968) | (5,680,890) | (1,014,097) | (11,315,981) | - | - | - |
| Foreign currency accounts | (4,203,453) | (4,203,453) | (2,051,443) | (2,152,010) | - | - | - | - |
| Term deposit accounts | (24,813,237) | (24,813,237) | (15,600,833) | (5,461,334) | (3,751,070) | - | - | - |
| Total liabilities to customers | (47,027,658) | (47,027,658) | (23,333,166) | (8,627,441) | (15,067,051) | - | - | - |
| Balances due to other banks | (1,466,070) | (1,466,070) | (1,466,070) | - | - | - | - | - |
| Total liabilities | (48,493,728) | (48,493,728) | (24,799,236) | (8,627,441) | (15,067,051) | - | - | - |
| Net Liquidity Gap | 8,632,870 | 8,632,870 | 7,760,269 | (3,206,840) | (7,998,267) | - | 7,147,274 | 4,930,434 |
| Cumulative Liquidity Gap | 8,632,870 | 8,632,870 | 7,760,269 | 4,553,429 | (3,444,838) | (3,444,838) | 3,702,436 | 8,632,870 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(b) Liquidity risk (continued)

| COMPANY 2011 | Carrying amount | Gross Nominal inflow/ (outflow) | Up to 1 month | 1-3 months | 3-6 months | 6-12 months | 1-3 years | Over 5 years |
|---------------------------------------|---------------------|--|--------------------|--------------------|---------------------|------------------|------------------|------------------|
| ASSETS | | | | | | | | |
| Cash and cash equivalents | 6,453,389 | 6,453,389 | 6,453,389 | - | - | - | - | - |
| Money market investments | 2,349,453 | 2,349,453 | - | 2,304,453 | - | 45,000 | - | - |
| Gross loans, advances and leases | 15,996,413 | 15,996,413 | 6,088,718 | 1,856,986 | - | 5,454,415 | 1,807,012 | 789,282 |
| Investment in listed companies | 2,128,795 | 2,128,795 | - | - | - | - | 2,128,795 | - |
| Other assets | 128,602 | 128,602 | 128,602 | - | - | - | - | - |
| Total assets | 27,056,652 | 27,056,652 | 12,670,709 | 4,161,439 | - | 5,499,415 | 3,935,807 | 789,282 |
| LIABILITIES | | | | | | | | |
| Current and savings account | (13,868,495) | (13,868,496) | (2,773,699) | - | (11,094,797) | - | - | - |
| Foreign currency accounts | (2,690,013) | (2,690,013) | (538,003) | (2,152,010) | - | - | - | - |
| Term deposit accounts | (3,395,713) | (3,395,713) | - | (3,269,188) | - | (126,525) | - | - |
| Other liabilities | (1,221,557) | (1,221,557) | (1,221,557) | - | - | - | - | - |
| Total liabilities to customers | (21,175,778) | (21,175,779) | (4,533,259) | (5,421,198) | (11,094,797) | (126,525) | - | - |
| Deposits due to other banks | (1,466,070) | (1,466,070) | (1,466,070) | - | - | - | - | - |
| Total liabilities | (22,641,848) | (22,641,849) | (5,999,329) | (5,421,198) | (11,094,797) | (126,525) | - | - |
| Net Liquidity Gap | 4,414,804 | 4,414,803 | 6,671,380 | (1,259,759) | (11,094,797) | 5,372,890 | 3,935,807 | 789,282 |
| Cumulative Liquidity Gap | 4,414,804 | 4,414,803 | 6,671,380 | 5,411,621 | (5,683,176) | -310,286 | 3,625,521 | 4,414,803 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(b) Liquidity risk (continued)

| GROUP 2010 | Carrying amount | Gross Nominal inflow/ (outflow) | Up to 1 month | 1-3 months | 3-6 months | 6-12 months | 1-3 years | Over 5 years |
|---------------------------------------|--------------------|--|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| ASSETS | | | | | | | | |
| Cash and cash equivalents | 5,321,760 | 5,321,760 | 5,321,760 | - | - | - | - | - |
| Money market investments | 13,379,327 | 13,379,327 | 3,811,747 | 997,414 | 3,160,768 | - | 95,000 | 5,314,398 |
| Gross loans, advances and leases | 27,046,377 | 27,046,377 | 7,631,882 | 618,474 | 1,720,450 | 413,290 | 2,650,483 | 14,011,798 |
| Investment in listed companies | 1,308,968 | 1,308,968 | - | - | - | - | 1308968 | - |
| Other assets | 387,715 | 387,715 | 387,715 | - | - | - | - | - |
| Total assets | 47,444,147 | 47,444,147 | 17,153,104 | 1,615,888 | 4,881,218 | 413,290 | 4,054,451 | 19,326,196 |
| LIABILITIES | | | | | | | | |
| Current and savings account | | | | | | | | |
| Foreign currency accounts | -14,798,279 | -14,798,279 | -2,959,656 | - | -11,838,623 | - | - | - |
| Term deposit accounts | -3,048,606 | -3,048,606 | -609,721 | -2,438,885 | - | - | - | - |
| | -19,280,547 | -19,280,547 | -8,193,835 | -9,845,823 | -855,642 | -385,247 | - | - |
| Total liabilities to customers | -37,127,432 | -37,127,432 | -11,763,212 | -12,284,708 | -12,694,265 | -385,247 | - | - |
| Deposits due to other banks | -1,838,605 | -1,838,605 | -1,838,605 | - | - | - | - | - |
| Other payables | -1,689,680 | -1,689,680 | -1,689,680 | - | - | - | - | - |
| Total liabilities | -40,655,717 | -40,655,717 | -15,291,497 | -12,284,708 | -12,694,265 | -385,247 | 0 | 0 |
| Net Liquidity Gap | 6,788,430 | 6,788,430 | 1,861,607 | -10,668,820 | -7,813,047 | 28,043 | 4,054,451 | 19,326,196 |
| Cumulative Liquidity Gap | 6,788,430 | 6,788,430 | 1,861,607 | -8,807,213 | -16,620,260 | -16,592,217 | -12,537,766 | 6,788,430 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(b) Liquidity risk (continued)

| COMPANY 2010 | Carrying amount | Gross Nominal inflow/ (outflow) | Up to 1 month | 1-3 months | 3-6 months | 6-12 months | 1-3 years | Over 5 years |
|---------------------------------------|--------------------|---------------------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|
| ASSETS | | | | | | | | |
| Cash and cash equivalents | 2,574,571 | 2,574,571 | 2,574,571 | - | - | - | - | - |
| Money market investments | 3,432,206 | 3,432,206 | - | 791,992 | 2,545,214 | - | 95,000 | - |
| Gross loans, advances and leases | 16,289,926 | 16,289,926 | 6,082,396 | 3,840,348 | 1,904,445 | 1,675,331 | 557,943 | 2,229,463 |
| Investment in listed companies | 1,308,968 | 1,308,968 | - | - | - | - | 1308968 | - |
| Investment in subsidiaries | 785,968 | 785,968 | - | - | - | - | - | 785968 |
| Other assets | 347,640 | 347,640 | 347,640 | - | - | - | - | - |
| Total assets | 24,739,279 | 24,739,279 | 9,004,607 | 4,632,340 | 4,449,659 | 1,675,331 | 1,961,911 | 3,015,431 |
| LIABILITIES | | | | | | | | |
| Current and savings account | | | | | | | | |
| Foreign currency accounts | -11,229,536 | -11,229,536 | -2,245,907 | - | -8,983,629 | - | - | - |
| Term deposit accounts | -1,944,088 | -1,944,088 | -388,818 | -1,555,270 | - | - | - | - |
| | -2,651,078 | -2,651,078 | - | -2,504,483 | -146,595 | - | - | - |
| Total liabilities to customers | -15,824,702 | -15,824,702 | -2,634,725 | -4,059,753 | -9,130,224 | - | - | - |
| Deposits due to other banks | -1,838,605 | -1,838,605 | -1,838,605 | - | - | - | - | - |
| Other payables | -1,529,922 | -1,529,922 | -1,529,922 | - | - | - | - | - |
| Total liabilities | -19,193,229 | -19,193,229 | -6,003,252 | -4,059,753 | -9,130,224 | - | - | - |
| Net Liquidity Gap | 5,546,050 | 5,546,050 | 3,001,355 | 572,587 | -4,680,565 | 1,675,331 | 1,961,911 | 3,015,431 |
| Cumulative Liquidity Gap | 5,546,050 | 5,546,050 | 3,001,355 | 3,573,942 | -1,106,623 | 568,708 | 2,530,619 | 5,546,050 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

In thousands of Malawi Kwacha

5. Financial risk management (continued)

(b) Liquidity risk (continued)

The previous table shows the undiscounted cash flows on the group's financial assets and liabilities on the basis of their expected maturities as opposed to their earliest possible contractual maturity. Out of these, 20% are demand deposits and overdrafts, and are classified in the up to one month category with the balance in the over 5 years category as the Group's expected cash flows on these instruments varies significantly from their contractual maturity profile.

The Reserve Bank of Malawi has issued the following guidelines on the management of liquidity:

- Liquidity Ratio 1: Net liquidity (total liquid assets less suspense accounts in foreign currency) divided by total deposits must be at least 30 percent.
- Liquidity Ratio 2: Net liquidity (total liquid assets less suspense account in foreign currency and cheques in the course of collection) divided by total deposits must be at least 20 percent.

Liquidity Ratios 1 and 2 were as specified below:-

| | 31 December 2011 | 31 December 2010 |
|--|------------------|------------------|
| First Merchant Bank Limited | | |
| Liquidity Ratio I | 37.94% | 50.37% |
| Liquidity Ratio II | 37.38% | 50.20% |
| The Leasing and Finance Company of Malawi Limited | | |
| Liquidity Ratio I | 55% | 32.44% |
| Liquidity Ratio II | 55% | 31.99% |
| Capital Bank Limited | | |
| Liquidity Ratio I | 48% | 59% |
| Liquidity Ratio II | 48% | 59% |

5. Financial risk management (continued)

(c) Operational risks

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the group's processes, personnel, technology and infrastructure and from external factors other than credit, liquidity, interest rate and market risks such as those arising from legal and regulatory requirements and the requirement to observe generally accepted standards of corporate behaviour. Operational risks arise from all of the Group's operations.

The objective of the group is to manage operational risks so as to balance the avoidance of financial losses and damages to the bank's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to senior management within each branch. The responsibility is supported by the development of overall standards in the group for the management of operational risks in the following areas:-

- requirements for appropriate segregation of duties, including the independent authorisation of transactions
- requirements for the reconciliation and monitoring of transactions
- compliance with regulatory and other legal requirements
- documentation of controls and procedures
- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified
- requirements for the reporting of operational losses and proposed remedial action.
- development of contingency plans
- training and professional development
- ethical and business standards
- implementation of anonymous hotline for reporting fraud and other inappropriate conduct as per fraud risk policy

Compliance with group standards is supported by a programme of periodic reviews undertaken by Internal Audit. The results of Internal Audit reviews are discussed with the management of the business unit to which they relate, with summaries submitted to the Group Audit Committee.

Risk management function also assesses operational risks and discusses the results with senior management and the risk committee.

(d) Capital management

Reserve Bank of Malawi sets and monitors the capital requirements for the group and requires the bank to maintain a minimum of 6 percent and 10 percent for core and total capital respectively. These requirements have remained consistent from prior year. The group's regulatory capital is analysed in two parts:-

- Tier I capital, which includes paid-up share capital, share premium, retained earnings, and other reserves less investment in subsidiaries
- Tier II capital, which includes investment revaluation reserve, property revaluation reserve and loan loss reserve.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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5. Financial risk management (continued)

(c) Capital management (continued)

The calculation of both the above ratios is given below:-

| | Group | | Company | |
|---|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Tier 1 capital | | | | |
| Share capital | 116,813 | 116,813 | 116,813 | 116,813 |
| Share premium | 1,565,347 | 1,565,347 | 1,565,347 | 1,565,347 |
| Retained earnings | 4,593,039 | 3,790,550 | 3,711,083 | 3,194,165 |
| Investment in unconsolidated subsidiaries | - | - | (785,968) | (785,968) |
| Investment in equities of financial institutions | (280,746) | (50,442) | - | (50,442) |
| | 5,994,453 | 5,422,268 | 4,607,275 | 4,039,915 |
| Tier 2 capital | | | | |
| Reserves | 2,325,056 | 2,065,671 | 1,883,904 | 1,643,090 |
| Total regulatory capital | 8,319,509 | 7,487,939 | 6,491,179 | 5,683,005 |
| Risk weighted assets | 44,215,839 | 30,592,673 | 23,475,548 | 22,817,328 |
| Capital ratios | | | | |
| Tier 1 capital expressed as a percentage of total risk-weighted assets | 14.12 | 17.0 | 17.88 | 17.71 |
| Total capital expressed as a percentage of total risk weighted assets. | 18.69 | 24.0 | 24.88 | 24.91 |

Bank of Botswana sets and monitors the capital requirements for the Bank and requires the bank to maintain a minimum of 15 percent of risk weighted assets. The Bank's regulatory capital is analysed into two parts:-

- Tier I capital, which includes paid-up share capital, share premium, retained earnings and other reserves less investment in subsidiaries.
- Tier II capital, which includes investment revaluation reserve, property revaluation reserve and loan loss reserve.

5. Financial risk management (continued)

(e) Market risk management policy

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and other available for sale financial assets prices will affect the group income or the value of its holding of financial instruments. The objective of the group's market risk management policy is to manage and control market risk exposures within acceptable parameters while optimizing the return on risk.

Investments in shares

The Board of Directors sets and regularly reviews exposure limits for investment in equity instruments. The performance of the equity market in general and the group's equity investments in particular are closely monitored and appropriate risk mitigation measures are implemented where necessary.

The group measures its investment in equities at fair value, with fair value changes recognized immediately in accordance with accounting policy (g).

Foreign Exchange Risk

Foreign exchange risk is the exposure of group's financial condition to adverse movements in foreign exchange rates. It arises from change in value of local currency against foreign currencies.

Foreign currency transactions and positions are monitored by senior management and ALCO.

Foreign Exchange Rate Risk Management

The responsibilities of the Integrated Treasury Department include monitoring of foreign exchange risk. Foreign exchange rate risk is the potential impact of adverse currency rates movements on earnings and economic value. This involves the risks of the group incurring financial loss on settlement of foreign exchange positions taken in both the trading and banking books. The foreign exchange positions arise from the following activities:-

- Trading in foreign currencies through spot, forward and option transactions as a market maker or position taker, including the unhedged position arising from customer driven foreign exchange transactions.
- holding foreign currency position in the bank books (e.g. in the form of loans, deposits, cross border investments, etc)
- Engaging in derivative transactions that are denominated in foreign currency for trading or hedging purposes.

The treasury department is responsible for:-

- Setting the foreign exchange risk management strategy and tolerance levels.
- Ensuring that effective risk management systems and internal controls are in place.
- Monitoring significant foreign exchange exposure.
- Ensuring that foreign exchange operations are supported by adequate management information systems which complement the risk management strategy
- Reviewing the policies, procedures and currency limits regularly in line with changes in the economic environment.

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5. Financial risk management (continued)

(e) Market risk management policy (continued)

The ALCO regularly monitors the controls put in place by the treasury department, which are approved and reviewed by the board from time to time.

The group does not perform a sensitivity analysis on its foreign exchange exposure but manages its foreign exchange risk mainly by hedging assets in foreign exchange with liabilities in foreign exchange. The group's foreign exchange exposures at the reporting date were as follows:

| GROUP | 2011 | | | 2010 | | |
|-------|--------|-------------|----------------|--------|-------------|--------------|
| | Assets | Liabilities | Net | Assets | Liabilities | Net |
| USD | 80,749 | 74,552 | 6,197 | 48,635 | 48,337 | 298 |
| GBP | 2,192 | 2,457 | (264) | 2,384 | 2,123 | 261 |
| EUR | 6,622 | 12,172 | (5,550) | 4,130 | 3,926 | 204 |
| ZAR | 6,953 | 5,338 | 1,615 | 3,209 | 1,944 | 1,265 |
| INR | 41 | - | 41 | - | - | - |
| JPY | - | 6 | (6) | - | - | - |

| COMPANY | 2011 | | | 2010 | | |
|---------|--------|-------------|----------------|--------|-------------|--------------|
| | Assets | Liabilities | Net | Assets | Liabilities | Net |
| USD | 19,017 | 13,745 | 5,272 | 16,988 | 12,301 | 4,687 |
| GBP | - | 356 | (356) | 692 | 379 | 313 |
| EUR | 1,759 | 7,497 | (5,738) | 2,303 | 1,600 | 703 |
| ZAR | - | 1,155 | (1,155) | 11,938 | 3,138 | 8,800 |
| INR | - | - | - | - | - | - |
| JPY | - | - | - | - | - | - |

Interest Rate Risk

Interest Rate risk is the exposure of group's financial condition to adverse movements in interest rates. It basically arises from timing differences in the maturity of re-pricing of the group's assets and liabilities. Changes in interest rates can have adverse effects on the group's earnings and its economic value. The relevant Asset and Liability Committee (ALCO) monitors interest rate risk in the group. Interest rate sensitivity analyses as on the reporting date are set out below:-

Stress testing on the three elements of market risk is done by an independent risk function. The results are discussed with ALCO and the Risk Committee and appropriate risk mitigation measures and contingency plans are implemented.

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5. Financial risk management (continued)

(e) Market risk management policy (continued)

| GROUP 2011 | Fixed Rate Instruments | | | | | | | Over 12 months | Total |
|---|------------------------|---------------|-------------|------------|------------|-------------|---|-------------------|-------|
| | Zero rate | Floating rate | 0-3 months | 3-6 months | 6-9 months | 9-12 months | | | |
| Total assets | 11,116,867 | 34,677,381 | 13,621,959 | 602,680 | - | 45,000 | - | 60,063,887 | |
| Total liabilities and shares | 12,463,432 | 29,382,728 | 17,793,714 | 208,644 | 215,369 | - | - | 60,063,887 | |
| Interest sensitivity gap | (1,346,565) | 5,294,653 | (4,171,755) | 394,036 | (215,369) | 45,000 | - | - | |
| Impact on profit of increase of interest rate 1% | - | 52,947 | (41,718) | 3,940 | (2,154) | 450 | - | - | |
| Impact on profit of decrease of interest rate 1% | - | (52,947) | 41,718 | (3,940) | 2,154 | (450) | - | - | |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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5. Financial risk management (continued)

(e) Market risk management policy (continued)

| GROUP 2010 | Fixed Rate Instruments | | | | | | | Total |
|--|------------------------|---------------|-------------|------------|------------|-------------|----------------|------------|
| | Zero rate | Floating rate | 0-3 months | 3-6 months | 6-9 months | 9-12 months | Over 12 months | |
| Total assets | 6,604,064 | 28,819,664 | 11,005,161 | 2,870,211 | 283,900 | - | 95,000 | 49,678,000 |
| Total liabilities and shares | 10,808,303 | 23,713,598 | 14,969,118 | 157,429 | 22,520 | 7,032 | - | 46,678,000 |
| Interest sensitivity gap | (4,204,242) | 5,106,066 | (3,963,957) | 2,712,782 | 261,383 | (7,032) | 95,000 | - |
| Impact on profit of increase of interest rate 1% | - | 51,061 | (34,685) | 16,955 | 2,755 | (9) | 950 | 37,027 |
| Impact on profit of decrease of interest rate 1% | - | (200,803) | 34,685 | (16,955) | (2,755) | 9 | (950) | (186,769) |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

5. Financial risk management (continued)

(e) Market risk management policy (continued)

| COMPANY 2011 | Fixed Rate Instruments | | | | | | | |
|--|------------------------|-------------------|------------------|----------------|----------------|---------------|----------------|-------------------|
| | Zero rate | Floating rate | 0-3 months | 3-6 months | 6-9 months | 9-12 months | Over 12 months | Total |
| Total assets | 12,498,758 | 15,407,652 | 1,701,773 | 602,680 | - | 45,000 | - | 30,255,863 |
| Total liabilities and shareholders funds | 10,301,641 | 16,558,509 | 2,971,700 | 208,644 | 215,369 | - | - | 30,255,863 |
| Interest sensitivity gap | 2,197,117 | (1,150,857) | (1,269,927) | 394,036 | (215,369) | 45,000 | - | - |
| Impact on profit of increase of interest rate 1% | - | (11,509) | (12,699) | 3,940 | (2,154) | 450 | - | - |
| Impact on profit of decrease of interest rate 1% | - | 11,509 | 12,699 | (3,940) | 2,154 | (450) | - | - |

5. Financial risk management policy (continued)

(e) Market risk management policy (continued)

| COMPANY 2010 | Fixed Rate Instruments | | | | | | | Total |
|--|------------------------|-------------------|------------------|------------------|------------|-------------|----------------|-------------------|
| | Zero rate | Floating rate | 0-3 months | 3-6 months | 6-9 months | 9-12 months | Over 12 months | |
| Total assets | 7,188,138 | 15,706,161 | 791,992 | 2,545,214 | - | - | 95,000 | 26,326,505 |
| Total liabilities and shareholders funds | 8,663,197 | 15,012,229 | 2,504,483 | 146,596 | - | - | - | 26,326,505 |
| Interest sensitivity gap | (1,475,059) | 693,932 | (1,712,491) | 2,398,618 | - | - | 95,000 | - |
| Impact on profit of increase of interest rate 1% | - | 6,399 | - | 14,991 | - | - | 950 | 22,340 |
| Impact on profit of decrease of interest rate 1% | - | (93,447) | 14,984 | (14,991) | - | - | (950) | (94,404) |

5. Financial risk management(continued)

e) Market risk management policy (continued)

Effective interest rates of financial assets and liabilities

The effective interest rates for the principal financial assets and liabilities at 31 December 2011 and 2010 were in the following ranges:-

| | 2011 | 2010 |
|---|-------------|-------------|
| | % | % |
| Assets: | | |
| Government securities | 6.00 – 8.00 | 6.00 - 7.60 |
| Deposits with banking institutions | 2.50 – 13.0 | 2.00 - 8.00 |
| Loans and advances to customers (base rate) | 17.75 | 17.75 |
| Liabilities: | | |
| Customer deposits | 0.50-8.00 | 0.50-8.00 |

(f) Compliance risk

The office of Compliance Officer is an independent risk management activity, which also has unrestricted access to the managing director and the chairman of the Risk Committee. The Group is subject to extensive supervisory and regulatory regimes, and the executive management remains responsible for overseeing the management of the bank's compliance risk.

Money laundering controls are managed within the compliance function. The Group has adopted anti-money laundering policies including Know Your Customer policies and procedures and adheres to the country's anti-money laundering legislation and Reserve Bank of Malawi regulations.

The management of compliance risk has become a distinct discipline within the Group's overall risk management framework. Ultimate responsibility for this risk lies with the Board of Directors. A combination of key activities are undertaken to manage the risk such as identifying the regulatory universe and developing compliance management plans, training staff and other stakeholders on relevant regulatory requirements, and monitoring compliance. Compliance with the Know-Your-Customer and Anti-money Laundering procedures and legislation became an area of major focus for the Group. The Group has a Compliance Officer who consults the country's Financial Intelligence Unit on money laundering and anti-terrorist financing matters.

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6. Financial assets and liabilities

The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements.

Level 1: Quoted market price (unadjusted) in an active market for an identical instrument.

Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Group 31 December 2011

| Financial assets | Level 1 | Level 2 | Level 3 | Total |
|---------------------------------|-------------------|-------------------|-------------------|-------------------|
| Cash and cash equivalents | 13,938,583 | - | - | 13,938,583 |
| Money market investments | - | 10,219,645 | - | 10,219,645 |
| Loans and advances to customers | - | - | 24,421,580 | 24,421,580 |
| Finance lease receivables | - | - | 5,305,046 | 5,305,046 |
| Investments in listed companies | 2,128,795 | - | - | 2,128,795 |
| | 16,067,378 | 10,219,645 | 29,726,626 | 56,013,649 |
| Financial liabilities | | | | |
| Deposits from banks | 1,466,070 | - | - | 1,466,070 |
| Deposits from customers | - | - | 47,027,658 | 47,027,658 |
| | 1,466,070 | - | 47,027,658 | 48,493,728 |

Group 31 December 2010

| Financial assets | Level 1 | Level 2 | Level 3 | Total |
|---------------------------------|------------------|-------------------|-------------------|-------------------|
| Cash and cash equivalents | 5,321,760 | - | - | 5,321,760 |
| Money market investments | - | 13,379,327 | - | 13,379,327 |
| Loans and advances to customers | - | - | 22,599,044 | 22,599,044 |
| Finance lease receivables | - | - | 3,639,703 | 3,639,703 |
| Investments in listed companies | 1,309,968 | - | - | 1,309,968 |
| | 6,631,728 | 13,379,327 | 26,238,747 | 46,248,802 |
| Financial liabilities | | | | |
| Deposits from banks | 1,838,605 | - | - | 1,838,605 |
| Deposits from customers | - | - | 37,127,432 | 37,127,432 |
| | 1,838,605 | - | 37,127,432 | 38,966,037 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

6. Financial assets and liabilities

Company 31 December 2011

| Financial assets | Level 1 | Level 2 | Level 3 | Total |
|---------------------------------|------------------|------------------|-------------------|-------------------|
| Cash and cash equivalents | 6,453,389 | - | - | 6,453,389 |
| Money market investments | - | 2,349,453 | - | 2,349,453 |
| Loans and advances to customers | - | - | 15,407,652 | 15,407,652 |
| Finance lease receivables | - | - | - | - |
| Investments in listed companies | 2,128,795 | - | - | 2,128,795 |
| | 8,582,184 | 2,349,453 | 15,407,652 | 26,339,289 |
| Financial liabilities | | | | |
| Deposits from banks | 1,466,070 | - | - | 1,466,070 |
| Deposits from customers | - | - | 19,954,221 | 19,954,221 |
| | 1,466,070 | - | 19,954,221 | 21,420,291 |

Company 31 December 2010

| Financial assets | Level 1 | Level 2 | Level 3 | Total |
|---------------------------------|------------------|------------------|-------------------|-------------------|
| Cash and cash equivalents | 2,574,571 | - | - | 2,574,571 |
| Money market investments | - | 3,432,206 | - | 3,432,206 |
| Loans and advances to customers | - | - | 15,706,161 | 15,706,161 |
| Finance lease receivables | - | - | - | - |
| Investments in listed companies | 1,308,968 | - | - | 1,308,968 |
| | 3,883,539 | 3,432,206 | 15,706,161 | 23,021,906 |
| Financial liabilities | | | | |
| Deposits from banks | 1,838,605 | - | - | 1,838,605 |
| Deposits from customers | - | - | 15,824,702 | 15,824,702 |
| | 1,838,605 | - | 15,824,702 | 17,663,307 |

7. Cash and cash equivalents

| | Group | | Company | |
|--|-------------------|------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Liquidity reserve deposits | | | | |
| - Central Banks | 2,544,670 | 813,937 | 1,059,160 | 86,905 |
| Placements with other banks | 5,275,893 | 1,414,158 | - | - |
| Balances with banks abroad | 2,835,199 | 1,736,001 | 2,434,975 | 1,476,474 |
| Balances with local banks | 1,335,403 | 16,196 | 1,318,227 | - |
| Cheques in course of clearing | 97,321 | 62,302 | 97,321 | 62,302 |
| Cash balances | 1,850,097 | 1,279,166 | 1,543,706 | 948,890 |
| | 13,938,583 | 5,321,760 | 6,453,389 | 2,574,571 |
| Balance due to banks abroad (Note 18) | (534) | (694) | (534) | (694) |
| | 13,938,049 | 5,321,066 | 6,452,855 | 2,573,877 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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8. Money market investments

| | Group | | Company | |
|----------------------------------|-------------------|-------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Bank of Botswana Certificates | 6,746,580 | 8,863,936 | - | - |
| Malawi Government Treasury Bills | 3,450,065 | 4,370,391 | 2,254,453 | 3,287,206 |
| Local Registered Stocks | 95,000 | 145,000 | 95,000 | 145,000 |
| | 10,291,645 | 13,379,327 | 2,349,453 | 3,432,206 |

The interest rate on local registered stock approximates the market interest rate and hence the carrying amount approximates the fair value. All money market investments mature between 2 and 12 months except for local registered stocks which mature after 12 months.

9. Loans and advances to customers

| | Group | | Company | |
|--|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Loans and advances are receivable as follows: | | | | |
| Maturing within 3 months | 13,105,264 | 10,770,578 | 7,945,704 | 9,922,744 |
| Maturing between 3 and 12 months | 6,076,908 | 4,195,729 | 5,454,415 | 3,579,776 |
| Maturing after 12 months | 5,956,426 | 8,298,626 | 2,596,294 | 2,787,406 |
| | 25,138,598 | 23,264,933 | 15,996,413 | 16,289,926 |
| Segmental analysis by industry: | | | | |
| Agriculture | 2,457,534 | 2,417,630 | 2,457,535 | 2,417,630 |
| Mining | 28,191 | 33,594 | 28,191 | 33,594 |
| Finance and insurance | 6,057,478 | 5,818,046 | 65,995 | 14,721 |
| Construction | 3,871,767 | 3,199,069 | 3,001,985 | 2,871,423 |
| Manufacturing | 3,553,426 | 3,099,405 | 2,476,577 | 2,819,390 |
| Wholesale and retail | 3,934,983 | 3,655,190 | 3,934,983 | 3,655,190 |
| Tourism and leisure | 448,083 | 476,198 | 448,083 | 476,198 |
| Transport | 2,176,049 | 2,353,292 | 1,919,711 | 2,050,358 |
| Others | 2,611,087 | 2,212,509 | 1,663,353 | 1,951,422 |
| | 25,138,598 | 23,264,933 | 15,996,413 | 16,289,926 |
| Specific allowances for impairment: | | | | |
| Balance at 1 January | (266,781) | (196,906) | (227,103) | (196,906) |
| Charge for the year | (212,158) | (233,142) | (171,473) | (193,464) |
| Write offs | 1,509 | 8,806 | 1,509 | 8,806 |
| Recoveries | 145,429 | 154,461 | 145,429 | 154,461 |
| Balance at 31 December | (332,001) | (266,781) | (251,638) | (227,103) |
| Interest in suspense: | | | | |
| Balance at 1st January | (400,607) | (243,375) | (356,662) | (243,375) |
| Charge for the year | 15,590 | (157,232) | 19,539 | (113,287) |
| Balance at 31 December | (385,017) | (400,607) | (337,123) | (356,662) |
| Net loans and advances | 24,421,580 | 22,597,545 | 15,407,652 | 15,706,161 |

The directors consider that the carrying amount of loans and advances approximates to their fair value. Impairment of loans and advances has been calculated as disclosed in note 5a.

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10. Finance Lease Receivables

| | Group | | Company | |
|--|------------------|------------------|----------|----------|
| | 2011 | 2010 | 2011 | 2010 |
| Investment in finance leases, receivable: | | | | |
| Less than one year | 1,757,572 | 829,647 | - | - |
| Between one and five years | 3,529,085 | 2,768,055 | - | - |
| More than five years | 213,718 | 183,742 | - | - |
| Balance at 31 December | 5,500,375 | 3,781,444 | - | - |
| Specific allowances for impairment: | | | | |
| Balance at 1 January | (60,063) | (60,583) | - | - |
| Charge for the year | (34,558) | - | - | - |
| Write-offs | 2,519 | 520 | - | - |
| Recoveries | 12,464 | - | - | - |
| Balance at 31 December | (79,638) | (60,063) | - | - |
| Interest in suspense: | | | | |
| Balance at 1 January | (81,678) | (43,373) | - | - |
| Charge for the year | (31,013) | (38,305) | - | - |
| Balance at 31 December | (112,691) | (81,678) | - | - |
| Net finance lease receivables | 5,308,046 | 3,639,703 | - | - |

The directors consider that the carrying amount of lease receivables approximates to their fair value.

11. Other assets

| | Group | | Company | |
|---------------------------------|----------------|----------------|----------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| Cheques in course of collection | 116,050 | 21,662 | 116,050 | 21,662 |
| Interest receivable | 55,009 | 17,634 | 55,009 | 17,634 |
| Prepayments | 40,357 | 47,857 | 29,004 | 40,341 |
| Dividend receivable | 17,244 | - | 17,244 | - |
| Stock of consumable stationery | 79,219 | 41,066 | 77,630 | 38,791 |
| Stock of computer spares | 8,970 | - | 8,970 | - |
| FMB Forex Bureau Limited | - | - | 82,342 | 55,201 |
| Receivables | 101,048 | 259,496 | 111,298 | 174,011 |
| Due from Thomas Cook | 115,936 | - | 115,936 | - |
| | 533,833 | 387,715 | 613,483 | 347,640 |

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12. Investments in listed companies

| | Group and Company | | | |
|--------------------------------------|-------------------|----------------|------------------|----------------|
| | 2011 | | 2010 | |
| | Valuation | Cost | Valuation | Cost |
| Balance brought forward | 1,308,968 | 184,837 | 1,312,969 | 185,342 |
| Additions during the year | 580,111 | 580,111 | - | - |
| Change in fair value during the year | 257,277 | - | (3,701) | - |
| Disposals during the year | (17,561) | (17,561) | (300) | (505) |
| | 2,128,795 | 747,387 | 1,308,968 | 184,837 |

All investments in quoted companies are held for trading. The increase in fair value is taken to profit or loss. The investments have been designated at fair value through profit and loss upon initial recognition.

13. Investment in subsidiaries

| | Shareholding percentage | | Shareholding value at cost | |
|---|-------------------------|--------|----------------------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| At Cost | | | | |
| The Leasing and Finance Company of Malawi Limited | 100% | 100% | 65,911 | 65,911 |
| Capital Bank Limited (Botswana) | 53.76% | 53.76% | 710,057 | 710,057 |
| FMB Pension Fund Limited | 100% | 100% | - | - |
| FMB Forex Bureau Limited | 100% | 100% | 10,000 | 10,000 |
| Total investment in subsidiaries | | | 785,968 | 785,968 |
| Movement during the year: | | | | |
| Balance at 1 January and 31 December | | | 785,968 | 785,968 |

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14. Property and equipment

| GROUP | Freehold property | Leasehold improvements | Motor vehicles | Equipment fixture & fittings | Capital work in progress | Total |
|---|-------------------|------------------------|----------------|------------------------------|--------------------------|-----------|
| Cost or valuation | | | | | | |
| Balance at 1 January 2011 | 1,075,495 | 535,922 | 190,749 | 1,985,224 | 250,116 | 4,037,506 |
| Additions | 24,750 | 54,969 | 26,546 | 458,052 | 303,609 | 867,926 |
| Disposals | - | - | (4,819) | - | - | (4,819) |
| Write offs | - | (8,416) | - | (18,783) | - | (27,199) |
| Balance at 31 December 2011 | 1,100,245 | 582,475 | 212,476 | 2,424,493 | 553,725 | 4,873,414 |
| Accumulated depreciation and impairment losses | | | | | | |
| Balance at 1 January 2011 | 12,840 | 10,323 | 95,606 | 1,049,796 | - | 1,168,565 |
| Charge for the year | 23,666 | 10,774 | 36,282 | 329,967 | - | 400,689 |
| Translation loss | 624 | - | 753 | 15,330 | - | 16,707 |
| Released on disposals/write offs | - | (186) | (5,143) | (4,592) | - | (9,921) |
| Balance at 31 December 2011 | 37,130 | 20,911 | 127,498 | 1,390,501 | - | 1,576,040 |
| Carrying amount | | | | | | |
| At 31 December 2011 | 1,063,115 | 561,564 | 84,978 | 1,033,992 | 553,725 | 3,297,374 |
| Cost or valuation | | | | | | |
| Balance at 1 January 2010 | 625,093 | 519,695 | 137,122 | 1,398,797 | 229,555 | 2,910,262 |
| Additions | 432,322 | 1,171 | 55,268 | 520,305 | 136,180 | 1,145,246 |
| Transfers | 18,320 | 15,056 | - | 60,077 | (93,453) | - |
| Retranslation gain/(loss) | - | - | 286 | 6,066 | - | 6,352 |
| Disposals | - | - | (1,927) | (21) | - | (1,948) |
| Reclassified to asset held for sale | (240) | - | - | - | - | (240) |
| Write offs | - | - | - | - | (22,166) | (22,166) |
| Balance at 31 December 2010 | 1,075,495 | 535,922 | 190,749 | 1,985,224 | 250,116 | 4,037,506 |
| Accumulated depreciation and impairment losses | | | | | | |
| Balance at 1 January 2010 | - | - | 69,401 | 768,889 | - | 838,290 |
| Charge for the year | 12,840 | 10,323 | 27,854 | 280,919 | - | 331,936 |
| Released on disposals | - | - | (1,649) | (12) | - | (1,661) |
| Balance at 31 December 2010 | 12,840 | 10,323 | 95,606 | 1,049,796 | - | 1,168,565 |
| Carrying amount | | | | | | |
| At 31 December 2010 | 1,062,655 | 525,599 | 95,143 | 935,428 | 250,116 | 2,868,941 |

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14. Property and equipment (continued)

| COMPANY | Freehold property | Leasehold improvements | Motor vehicles | Equipment fixture & fittings | Capital work in progress | Total |
|-----------------------------|-------------------|------------------------|----------------|------------------------------|--------------------------|-----------|
| <i>Cost or valuation</i> | | | | | | |
| Balance at 1st January 2011 | 591,088 | 535,922 | 167,431 | 1,564,568 | 250,116 | 3,109,125 |
| Additions | 18,100 | 54,969 | 15,440 | 484,463 | 260,622 | 833,594 |
| Disposals/write offs | - | (8,416) | (219) | (18,783) | - | (27,418) |
| Balance at 31 December 2010 | 609,188 | 582,475 | 182,652 | 2,030,248 | 510,738 | 3,915,301 |

Accumulated depreciation and impairment

| | | | | | | |
|---------------------------------|--------|--------|---------|-----------|---|-----------|
| Balance at 1 January 2011 | 11,058 | 10,323 | 80,432 | 891,108 | - | 992,921 |
| Charge for the year | 12,449 | 11,076 | 31,920 | 262,597 | - | 318,042 |
| Released on disposal/write offs | - | (192) | (219) | (5,218) | - | (5,629) |
| Balance at 31 December 2011 | 23,507 | 21,207 | 112,133 | 1,148,487 | - | 1,305,334 |

Carrying amount

| | | | | | | |
|---------------------|---------|---------|--------|---------|---------|-----------|
| At 31 December 2011 | 585,681 | 561,268 | 70,519 | 881,761 | 510,738 | 2,609,967 |
|---------------------|---------|---------|--------|---------|---------|-----------|

Cost or valuation

| | | | | | | |
|-----------------------------|---------|---------|---------|-----------|----------|-----------|
| Balance at 1st January 2010 | 572,050 | 519,695 | 115,600 | 1,034,050 | 229,555 | 2,470,950 |
| Additions | 718 | 1,171 | 53,758 | 470,441 | 136,180 | 662,268 |
| Transfers | 18,320 | 15,056 | - | 60,077 | (93,453) | - |
| Disposals | - | - | (1,927) | - | - | (1,927) |
| Write off | - | - | - | - | (22,166) | (22,166) |
| Balance at 31 December 2010 | 591,088 | 535,922 | 167,431 | 1,564,568 | 250,116 | 3,109,125 |

Accumulated depreciation and impairment

| | | | | | | |
|-----------------------------|--------|--------|---------|---------|---|---------|
| Balance at 1 January 2010 | - | - | 58,740 | 685,059 | - | 743,799 |
| Charge for the year | 11,058 | 10,323 | 23,341 | 206,049 | - | 250,771 |
| Released on disposal | - | - | (1,649) | - | - | (1,649) |
| Balance at 31 December 2010 | 11,058 | 10,323 | 80,432 | 891,108 | - | 992,921 |

Carrying amount

| | | | | | | |
|---------------------|---------|---------|--------|---------|---------|-----------|
| At 31 December 2010 | 580,030 | 525,599 | 86,999 | 673,460 | 250,116 | 2,116,204 |
|---------------------|---------|---------|--------|---------|---------|-----------|

Registers of land and buildings giving details as required under the Companies Act 1984, Schedule 3, Section 16 are maintained at the registered office of the company and are open for inspection by members or their duly authorised agents.

The freehold properties and leasehold improvements were last revalued on 31 December 2009 by Don Whayo BSc; MRICS; MSIM of Knight Frank Malawi Limited, independent valuers, not connected with the group, on an open market value basis. The resultant surplus of K255.237 million for the group and K239.143 million for the company were credited to revaluation reserve in 2009. This is not available for distribution until realised.

Capital work in progress represents development costs on the bank's various branches and Auto teller machines in the course of installation.

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15. Deferred tax

(i) GROUP

| | Assets | | Liabilities | | Net | |
|--|------------------|------------------|----------------|----------------|----------------|----------------|
| | 2011 | 2010 | 2011 | 2010 | 2011 | 2010 |
| Property and equipment | - | - | 201,591 | 163,585 | 201,591 | 163,585 |
| Accrued income | - | - | 3,780 | 50,042 | 3,780 | 50,042 |
| Revaluation of property | - | - | 116,431 | 109,320 | 116,431 | 109,320 |
| Tax losses | (118,774) | (118,774) | - | - | (118,774) | (118,774) |
| Operating Lease - accrual | (480) | (480) | - | - | (480) | (480) |
| Gratuity and severance pay liabilities | (24,777) | (54,787) | - | - | (24,777) | (54,787) |
| Accrued interest | - | - | 34,091 | 4,803 | 34,091 | 4,803 |
| Translation reserve | - | - | 29,047 | 6,733 | 29,047 | 6,733 |
| Tax (assets)/liabilities | (144,031) | (174,041) | 384,940 | 334,483 | 240,909 | 160,442 |

(ii) COMPANY

| | | | | | | |
|--|-----------------|-----------------|----------------|----------------|----------------|----------------|
| Property and equipment | - | - | 50,991 | 31,270 | 50,991 | 31,270 |
| Accrued income | - | - | 3,780 | 50,042 | 3,780 | 50,042 |
| Investment Revaluation | - | - | 77,183 | - | 77,183 | - |
| Property Revaluation | - | - | 110,695 | 103,639 | 110,695 | 103,639 |
| Gratuity and severance pay liabilities | (24,777) | (54,787) | - | - | (24,777) | (54,787) |
| Tax (assets)/liabilities | (24,777) | (54,787) | 242,649 | 184,951 | 217,872 | 130,164 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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15. Deferred tax liabilities

Movements in temporary differences during the year

| GROUP | Opening balance | Recognised in profit or loss | Recognised in equity | Closing balance |
|---------------------------------------|-----------------|------------------------------|----------------------|-----------------|
| 2011 | | | | |
| Property and equipment | 163,585 | 38,006 | - | 201,591 |
| Accrued income | 50,042 | (46,262) | - | 3,780 |
| Revaluation of property | 109,320 | - | 5,986 | 115,306 |
| Tax losses | (118,774) | - | - | (118,774) |
| Operating lease | (480) | - | - | (480) |
| Gratuity and severance pay provisions | (54,787) | 30,010 | - | (24,777) |
| Accrued interest | 4,803 | 29,288 | - | 34,091 |
| Translation reserve | 6,733 | 27,049 | (4,735) | 29,047 |
| | 160,442 | 78,091 | 1,251 | 240,909 |

| GROUP | Opening balance | Recognised in profit or loss | Recognised in equity | Closing balance |
|---------------------------------------|-----------------|------------------------------|----------------------|-----------------|
| 2010 | | | | |
| Property and equipment | 14,995 | 148,590 | - | 163,585 |
| Accrued income | 49,445 | 597 | - | 50,042 |
| Revaluation of property | 119,329 | - | (10,009) | 109,320 |
| Tax losses | (60,881) | (57,893) | - | (118,774) |
| Operating lease | 381 | (861) | - | (480) |
| Gratuity and severance pay provisions | (45,749) | (9,038) | - | (54,787) |
| Accrued interest | 19,865 | (15,062) | - | 4,803 |
| Translation reserve | 4,677 | 2,056 | - | 6,733 |
| | 102,062 | 68,389 | (10,009) | 160,442 |

| COMPANY | Opening balance | Recognised in profit or loss | Recognised in equity | Closing balance |
|---------------------------------------|-----------------|------------------------------|----------------------|-----------------|
| 2011 | | | | |
| Property and Equipment | 31,270 | 19,721 | - | 50,991 |
| Accrued income | 50,042 | (46,262) | - | 3,780 |
| Revaluation of investment | - | 77,183 | - | 77,183 |
| Revaluation of Property | 103,639 | - | 7,056 | 110,695 |
| Gratuity and severance pay provisions | (54,787) | 30,010 | - | (24,777) |
| Tax (assets)/liabilities | 130,164 | 80,652 | 7,056 | 217,872 |

| COMPANY | Opening balance | Recognised in profit or loss | Recognised in equity | Closing balance |
|---------------------------------------|-----------------|------------------------------|----------------------|-----------------|
| 2010 | | | | |
| Property and equipment | (14,644) | 45,914 | - | 31,270 |
| Accrued income | 49,445 | 597 | - | 50,042 |
| Revaluation of property | 110,053 | - | (6,414) | 103,639 |
| Gratuity and severance pay provisions | (45,749) | (9,038) | - | (54,787) |
| Tax (assets)/liabilities | 99,105 | 37,473 | (6,414) | 130,164 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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16. Customer deposits

| | Group | | Company | |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Current and savings accounts | 18,010,968 | 14,798,279 | 13,868,496 | 11,229,536 |
| Foreign currency accounts | 4,203,453 | 3,048,606 | 2,690,013 | 1,944,088 |
| Term deposit accounts | 24,813,237 | 19,280,547 | 3,395,712 | 2,651,078 |
| | 47,027,658 | 37,127,432 | 19,954,221 | 15,824,702 |
| Payable as follows: | | | | |
| Maturing within 3 months | 42,424,692 | 28,920,301 | 17,137,684 | 13,586,206 |
| Maturing after 3 months and above | 4,602,966 | 8,207,131 | 2,816,537 | 2,238,496 |
| | 47,027,658 | 37,127,432 | 19,954,221 | 15,824,702 |

For information about interest rates refer to note 5

17. Balances due to other banks

| | Group | | Company | |
|-------------------------------|------------------|------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Local banks | - | 426,291 | - | 426,291 |
| European Investment Bank loan | 1,055,165 | 1,117,620 | 1,055,165 | 1,117,620 |
| Loans due to foreign banks | 410,371 | 294,000 | 410,371 | 294,000 |
| Other foreign banks (Note 7) | 534 | 694 | 534 | 694 |
| | 1,466,070 | 1,838,605 | 1,466,070 | 1,838,605 |

18. Other liabilities

| | Group | | Company | |
|--|------------------|------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Interest payable | 30,042 | 9,286 | 30,042 | 9,286 |
| Bankers cheques issued and uncleared | 265,465 | 151,297 | 224,724 | 124,708 |
| Margins on letters of credit and forward contracts | 213,964 | 398,969 | - | 398,969 |
| Bills payables | 91,517 | 88,240 | 91,517 | 88,240 |
| Trade payables | 863,694 | 987,959 | 875,274 | 864,104 |
| Accrued expenses | 141,115 | 53,929 | 107,483 | 44,615 |
| | 1,605,797 | 1,689,680 | 1,329,040 | 1,529,922 |

19. Employee benefits liabilities

| | Group | | Company | |
|----------------------------------|---------------|----------------|---------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| Severance pay liabilities | | | | |
| Balance at 1 January | 190,108 | 167,679 | 170,556 | 156,341 |
| Transfers to profit or loss | (109,552) | 32,669 | (90,000) | 24,455 |
| Payment made during the year | (21,407) | (10,240) | (21,407) | (10,240) |
| Balance at 31 December | 59,149 | 190,108 | 59,149 | 170,556 |

Following the revision of the Employment Act 2010 which became effective on 1st June 2011, the provision requiring employers to account for severance allowance relating to future retirement costs was removed. The amended Act introduced an obligation on the part of employers to ensure that employees are covered by registered pension arrangements

In preparing the financial statements, the directors have considered the matter and have prepared these financial statements on the basis of the existing interpretation of the law.

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20.

(a) Share Capital

Authorised, issued fully paid at 1 January and 31 December

2011

2010

116,813

116,813

(b) Share premium

Authorised, issued fully paid at 1 January and 31 December

1,565,347

1,565,347

21. Property revaluation reserve

This represents the increase in fair value of property and equipment net of the related deferred taxation provision and is not available for distribution to the owners.

22. Investment revaluation reserve

This represents the unrealized increase in fair value of investments at fair value through profit and loss net of the related deferred taxation provision transferred from retained earnings and is not available for distribution to the owners.

23. Loan loss reserve

Arising from the changes to IAS 39: Financial Instruments: Recognition and Measurement, the 1% general provision against risk assets as required by the Reserve Bank of Malawi may no longer be offset against the gross value of the assets. The loan loss reserve is additional impairment made in excess of what IAS 39 requires and is made in order to comply with the Reserve Bank of Malawi requirements.

24. Interest income

| | Group | | Company | |
|-------------------------------|------------------|------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Loans and advances | 4,098,761 | 3,278,939 | 2,970,459 | 2,571,280 |
| Lease finance | 927,321 | 733,711 | - | - |
| Treasury bills | 308,876 | 516,984 | 240,781 | 378,941 |
| Bank of Botswana certificates | 463,899 | 477,078 | - | - |
| Local registered stocks | 18,371 | 25,475 | 18,371 | 25,475 |
| Placements with other banks | 251,130 | 81,714 | 34,560 | 12,352 |
| Total interest income | 6,068,358 | 5,113,901 | 3,264,171 | 2,988,048 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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25. Income from investments

| | Group | | Company | |
|---|----------------|----------------|----------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| Dividend income | 97,896 | 108,064 | 222,896 | 208,064 |
| Movement in fair value of investments: | | | | |
| • Unrealised | 257,277 | (3,701) | 257,277 | (3,701) |
| • Realised | (564) | (4) | (564) | (4) |
| | 354,609 | 104,359 | 479,609 | 204,359 |

26. Other operating income

| | Group | | Company | |
|--|---------------|---------------|---------------|------------|
| | 2011 | 2010 | 2011 | 2010 |
| Profit on disposal of motor vehicles and equipment | 2,182 | 576 | 385 | 521 |
| Cash transaction income | 42,630 | - | - | - |
| Fees for excesses | 26,912 | - | - | - |
| Other | 12,199 | 42,464 | 12,199 | - |
| | 83,923 | 43,040 | 12,584 | 521 |

27. Staff and training costs

| | Group | | Company | |
|---|------------------|------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Salaries and wage | 1,035,365 | 850,987 | 715,983 | 566,102 |
| Training and other staff costs | 595,331 | 518,807 | 594,912 | 523,493 |
| Provision for severance pay | (109,552) | 32,669 | (90,000) | 24,455 |
| Contributions to defined contribution plans | 65,263 | 52,099 | 52,148 | 40,820 |
| | 1,586,407 | 1,454,562 | 1,273,043 | 1,154,870 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

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28. Other expenses

| | Group | | Company | |
|------------------------------------|------------------|----------------|----------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| Other costs include: | | | | |
| Auditor's remuneration | | | | |
| • Current audit fees | 33,808 | 21,277 | 18,755 | 12,963 |
| • Under provision in previous year | 153 | 4,002 | - | 4,002 |
| • Other services | - | 2,866 | - | 2,376 |
| Directors' remuneration | 114,046 | 108,223 | 113,966 | 108,143 |
| Others | 935,480 | 679,713 | 694,514 | 480,347 |
| Total other costs | 1,083,487 | 816,031 | 827,235 | 607,831 |

29. Income tax expense

Recognised in the statement of comprehensive income

| | Group | | Company | |
|--|----------------|----------------|----------------|----------------|
| | 2011 | 2010 | 2011 | 2010 |
| Current tax expense | | | | |
| Current year at 30% (2010: 30%) based on profits | 897,338 | 700,013 | 536,156 | 551,279 |
| Final tax on dividend | 20,191 | 19,492 | 20,191 | 19,492 |
| Deferred tax expense | | | | |
| Origination and reversal of temporary differences (Note 15) | 78,091 | 68,389 | 80,652 | 37,473 |
| Total income tax expense in statement of Comprehensive income | 995,620 | 787,894 | 636,999 | 608,244 |

Reconciliation of effective tax rate

| | | | | |
|--|------------------|------------------|------------------|------------------|
| Profit before income tax | 3,010,651 | 2,616,489 | 2,135,275 | 2,089,514 |
| Income tax using the domestic corporation tax rate 30% (2010: 30%) Capital Bank Limited rate 22% | 903,196 | 784,946 | 640,583 | 626,854 |
| Non-deductible expenses | 139,110 | 49,521 | 43,102 | 27,963 |
| Tax exempt income | (66,877) | (63,531) | (66,877) | (63,531) |
| Tax incentives | - | (2,534) | - | (2,534) |
| Dividend tax | 20,191 | 19,492 | 20,191 | 19,492 |
| Total income tax expense in income statement | 995,620 | 787,894 | 636,999 | 608,244 |

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30. Basic and diluted earnings per share

| | Group | |
|---|-----------|-----------|
| | 2011 | 2010 |
| Profit attributable to ordinary shareholders | 1,858,453 | 1,766,992 |
| Weighted average number of ordinary shares in issue (thousands) | 2,336,250 | 2,336,250 |
| Basic and diluted earnings per share (tambala) | 80 | 76 |

There are no potential dilutive ordinary shares.

31. Dividends

Last year's second interim dividend of **MK116.813 million** (2010: MK140.181 million), final dividend of **MK46.725 million** (2010: MK46.725 million) and an interim dividend for the year of **MK584.063 million** (2010: MK443.88 million) were declared and paid during the year.

32. Related party transactions

The Group transacts part of its business with related parties including directors and parties related to or under the control of the directors. Details of related party transactions of the Group are set out below:

| | Directors and their related parties | Employees | FMB Pension Fund | Total |
|------------------------------|-------------------------------------|----------------|------------------|------------------|
| 2011 | | | | |
| Advances | 35,724 | 267,499 | - | 303,223 |
| Deposits | - | (38,551) | (12,745) | (51,296) |
| Net balances | 35,724 | 228,948 | (12,745) | 251,927 |
| Interest received | - | 2,083 | - | 2,083 |
| Fees and Commission Received | - | - | 35 | 35 |
| Interest paid | - | (782) | (39) | (821) |
| | | 1,301 | (4) | 1297 |
| 2010 | | | | |
| Advances | - | 241,440 | - | 1,027,582 |
| Deposits | - | (31,826) | (14,389) | (46,215) |
| Net balances | - | 209,614 | (14,389) | 981,367 |
| Interest received | - | 362 | 36 | 398 |
| Interest paid | - | (72) | (33) | (105) |
| | - | 290 | 3 | 293 |

Advances to directors and parties related thereto are in the normal course of business and considered to be adequately secured.

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32. Related party transactions (continued)

Advances to employees include **MK4,947,000** (2010: MK1,718,000) of interest free advances and **MK267,499,000** (2010: MK255,935,000) of advances which carry interest at one quarter of the prevailing prime lending rate of the Bank. All other transactions with related parties are carried out on an arms length basis on normal commercial terms.

In accordance with the Group's accounting policy, advances to related parties at concessionary rates of interest are valued at the present value of expected future repayments of the advances discounted at a pre-tax discount rate that equates to the interest rate charged by the Bank on similar loans to non-related parties. As a result an allowance for impairment losses of **MKnil** (2010: MK32,346,343) has been made against concessionary advances to related parties. No other impairment losses have been recorded against loans to related parties.

Details of related party transactions between the Bank and its wholly owned subsidiaries, The Leasing and Finance Company of Malawi Limited (LFC), Capital Bank Limited, FMB Forex Bureau Limited and FMB Pension Fund which have been eliminated on consolidation, are as follows:

| | 2011 | 2010 |
|--|-----------|-----------|
| Deposits by LFC Limited with FMB Limited | 10,308 | 74,871 |
| Loan syndications | 188 | (134,000) |
| Short term deposits | 1,319,983 | 800,000 |
| Fees and commissions received | 4,162 | 5,507 |
| Interest received | 11,343 | 9,720 |
| Interest paid | 5,090 | 10,513 |
| Management fees (Capital Bank Limited) | 6,134 | 16,752 |

Key management personnel compensation:

| | Executive Directors | | Non-Executive Directors | |
|----------|---------------------|---------------|-------------------------|---------------|
| | 2011 | 2010 | 2011 | 2010 |
| Salaries | 45,133 | 40,583 | - | - |
| Bonuses | 34,000 | 38,000 | - | - |
| Fees | - | - | 34,913 | 29,640 |
| | 79,133 | 78,583 | 34,913 | 29,640 |

In addition to their salaries, the Group also provides non-cash benefits to executive directors. The estimated value of total non-cash benefits to directors amounts to **MK2.7 million** (2010: MK7.061 million).

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Directors' interests

As at 31 December 2011, the total direct and indirect interests of the directors and parties related thereto in the issued share capital of the company were as follows:

| | Ordinary Shares | |
|-------------------------|-----------------|---------------|
| | 2011 | 2010 |
| R. C. Kantaria | 1,055,000,000 | 1,050,000,000 |
| H. N. and N. G. Anadkat | 1,050,000,000 | 1,050,000,000 |
| J. M. O'Neill | 4,649,391 | 4,649,391 |
| M. Msisha | 1,050,000 | 1,050,000 |
| S.G. Malata | 47,250 | 47,250 |

33. Capital commitments and contingent liabilities

In common with other banks, the Bank conducts business involving acceptances, guarantees, performance bonds and indemnities. The majority of these facilities are offset by corresponding obligations of third parties.

The contractual amounts of the Bank's off balance sheet financial instruments that commit it to extend credit to customers are as follows:

| | Group | | Company | |
|-----------------------------------|------------------|-------------------|------------------|------------------|
| | 2011 | 2010 | 2011 | 2010 |
| Contingent liabilities | | | | |
| Acceptances and letters of credit | 199,747 | 987,492 | 160,294 | 875,681 |
| Financial guarantees | 8,205,328 | 9,427,725 | 5,030,825 | 5,743,590 |
| | 8,405,075 | 10,415,217 | 5,191,119 | 6,619,271 |

Contingencies in respect of letters of credit will only crystallise into an asset or a liability when bills are presented in accordance with the terms and conditions of payment of the individual letters of credit.

Contingencies in respect of guarantees and performance bonds issued will only crystallise into an asset and a liability in the event of default by the relevant counterparty.

Contingencies in respect of civil litigation and labour matters will crystallise into a liability only in the unlikely event of an unfavourable judgement.

Capital commitments

| | 2011 | 2010 |
|--|---------|---------|
| Capital expenditure: Authorised but not contracted | 281,740 | 281,740 |

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34. Statutory requirements

In accordance with Section 27 of the Banking Act 1989, the Reserve Bank of Malawi has established the following requirements as at the financial reporting date:

(i) Liquidity Reserve Requirement

The Bank is required to maintain a liquidity reserve as defined by the Reserve Bank of Malawi, calculated on a weekly average basis, of not less than 15.5% (2010: 15.5%) of the preceding weeks total deposit liabilities. In the last week of December 2010, the liquidity reserve was 21.50% (2010: 17.44%) of total customer deposits.

(ii) Capital Adequacy Requirement

The Bank's available capital is required to be a minimum of 10% of its risk bearing assets and contingent liabilities. At 31 December 2011, the Bank's available capital was 18.08% (2010: 15.08%) of its risk bearing assets and contingent liabilities.

35. Exchange rates and inflation

The average of the year-end buying and selling rates of the major foreign currencies most affecting the performance of the group are stated below, together with the increase in the National Consumer Price Index, which represent an official measure of inflation.

| Exchange rates | 2011 MK | 2010 MK | 2009 MK |
|------------------|------------|------------|------------|
| Kwacha/GBP | 255.0 | 235.6 | 237.0 |
| Kwacha/Rand | 22.2 | 23.8 | 19.9 |
| Kwacha/US Dollar | 165.4 | 150.8 | 146.0 |
| Kwacha/Euro | 214.4 | 202.9 | 211.8 |
| Kwacha/Pula | 21.7 | 22.7 | 21.9 |
| Inflation rate % | 9.8% | 7.4% | 7.6% |

At the time of signing these financial statements the exchange rates moved as under:

| | |
|------------------|-------|
| Kwacha/GBP | 258.2 |
| Kwacha/Rand | 21.4 |
| Kwacha/US Dollar | 164.7 |
| Kwacha/Euro | 214.7 |
| Kwacha/Pula | 22.5 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

36. Effective interest rates of financial assets and liabilities

The effective interest rates for the principal financial assets and liabilities at 31 December were in the following ranges:

| | 2011 |
|------------------------------------|----------------|
| Assets | |
| Government securities | 6.00 - 8.00% |
| Deposits with banking institutions | 2.50 - 13.00% |
| Loans and advances to customers | 17.75 - 31.75% |
| Liabilities | |
| Customer deposits | 0.5 - 8.0 % |
| | 2010 |
| Assets | |
| Government securities | 6.00 - 7.60 % |
| Deposits with banking institutions | 2.00 - 8.00 % |
| Loans and advances to customers | 17.75 - 31.75% |
| Liabilities | |
| Customer deposits | 0.5 - 8.0% |

37. Segmental Reporting

Separate financial information is presented to the Group's chief operating decision makers in respect of the individual legal entities comprised in the Group, namely:

- First Merchant Bank Limited – corporate and retail banking in Malawi
- The Leasing and Finance Company of Malawi Limited - deposit taking and asset finance in Malawi
- FMB Forex Bureau Limited – operation of foreign exchange bureaux in Malawi
- Capital Bank Limited – corporate and retail banking in Botswana
- FMB Pensions Limited – Administration of Pension Funds

In the case of First Merchant Bank Limited information on income and expenditure, assets and liabilities is further disaggregated between its various individual branches and agencies and its head office operations. Head office income includes group treasury income from dealing in foreign currency and trading in financial instruments and income from funds management, corporate advisory and transfer secretarial services. Head office expenditure includes all head office staff, premises and overhead costs including the costs of group treasury and capital market operations which are not separately identified in internal reports.

Branches and agencies of First Merchant Bank are all engaged in corporate and retail banking, offer similar products and services to similar classes of customer and are governed by the same regulatory environment. Given their common economic characteristics, these individual segments are aggregated and presented in a single segment, Malawi corporate and retail banking, in these financial statements.

37. Segmental Reporting (continued)

FMB pension Fund Limited does not meet any of the quantitative thresholds set out in IFRS 8 Segment Reporting for separate disclosure and reporting and this segment has been aggregated into the Malawi corporate and retail banking segment information presented below.

Income tax expense, assets and liabilities are not disaggregated but allocated in full to head office.

Included in external interest income is income from placements with banks abroad of **MK5.02 million** (2010: MK8.9 million). All other revenues are attributable to the country in which the respective operating segment is domiciled.

During the year the Group earned **MK791.1 million** (2010: MK81.0 million) interest on Government of Malawi treasury bills, Bank of Botswana Certificates and local registered stock; **MKnil** (2010: MKnil) interest on Reserve Bank of Malawi bills; **MK184.6 million** (2010: MK109.5 million) interest on loans and advances to enterprises controlled by Government of Malawi and Government of Botswana; and fees and commissions of **MK0.761million** (2010: MK120.605 million) from accounts of enterprises controlled by Government of Malawi and Government of Botswana.

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

37. Segmental Reporting (continued)

31 December 2011

| | Malawi Corporate and Retail banking | FMB Forex Bureau | Malawi asset finance | Total Malawi | Botswana Cor- porate and Retail Banking | Total before ad- justments | Consolidated adjustments | Total |
|--|---|------------------|-------------------------|------------------|---|-------------------------------|-----------------------------|------------------|
| Interest Income - External | 3,264,171 | 157 | 1,227,366 | 4,491,694 | 1,593,256 | 6,084,950 | (16,592) | 6,068,358 |
| Total Interest Income | 3,264,171 | 157 | 1,227,366 | 4,491,694 | 1,593,256 | 6,084,950 | (16,592) | 6,068,358 |
| Interest Expense - External | (400,420) | (806) | (546,170) | (947,396) | (868,665) | (1,816,061) | 16,592 | (1,799,469) |
| Total Interest Expense | (400,420) | (806) | (546,170) | (947,396) | (868,665) | (1,816,061) | 16,592 | (1,799,469) |
| NET INTEREST INCOME | 2,863,751 | (649) | 681,196 | 3,544,298 | 724,591 | 4,268,889 | - | 4,268,889 |
| Fees and Commissions | 109,195 | 281 | 11,644 | 121,120 | 192,100 | 313,220 | (417) | 312,803 |
| Other external Fees and Com- missions | 932,588 | - | - | 932,588 | - | 932,588 | - | 932,588 |
| Total Fees and Commission | 1,041,783 | 281 | 11,644 | 1,053,708 | 192,100 | 1,245,808 | (417) | 1,245,391 |
| Income from Investments | 479,609 | - | - | 479,609 | - | 479,609 | (125,000) | 354,609 |
| Gain on foreign exchange transactions | 661,719 | 43,692 | - | 705,411 | 47,448 | 752,859 | - | 752,859 |
| Other Operating Income | 122,136 | - | 3,235 | 125,371 | 77,583 | 202,954 | (9,479) | 83,923 |
| Total Operating income | 5,168,998 | 43,324 | 696,075 | 5,908,397 | 1,041,722 | 6,950,119 | (134,896) | 6,705,671 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

37. Segmental Reporting (continued)

31 December 2011

| | Malawi Corporate and Retail banking | FMB Forex Bureau | Malawi asset finance | Total Malawi | Botswana Cor- porate and Retail Banking | Total before ad- justments | Consolidated adjustments | Total |
|--|---|---------------------|-------------------------|--------------------|---|-------------------------------|-----------------------------|--------------------|
| Staff and Training costs | (1,388,517) | (11,850) | (54,358) | (1,454,725) | (241,234) | (1,695,959) | - | (1,695,959) |
| Premises and Equipment | (480,093) | (3,180) | - | (483,273) | (52,340) | (535,613) | - | (535,613) |
| Depreciation | (320,341) | (1,656) | (4,732) | (326,729) | (73,960) | (400,689) | - | (400,689) |
| Other expense | (848,200) | (5,392) | (53,488) | (907,080) | (186,303) | (1,093,383) | 9,896 | (1,083,487) |
| Impairment of financial assets | (26,044) | - | (22,759) | (48,803) | (40,020) | (88,823) | - | (88,823) |
| Total Expenditure | (3,063,195) | (22,078) | (135,337) | (3,220,610) | (593,857) | (3,814,467) | 9,896 | (3,804,571) |
| Profit before income tax expense | 2,105,803 | 21,246 | 560,738 | 2,687,787 | 447,865 | 3,135,652 | (125,000) | 3,010,652 |
| Income tax expense | (636,999) | (6,271) | (170,006) | (813,276) | (89,664) | (902,940) | (92,680) | (995,620) |
| Profit for the year | 1,468,804 | 14,975 | 390,732 | 1,874,511 | 358,201 | 2,232,712 | (217,680) | 2,015,032 |
| Other Comprehensive Income | | | | | | | | |
| Tax on other Comprehensive income | 7,056 | - | (1,070) | 5,986 | - | 5,986 | - | 5,986 |
| | - | - | - | - | (102,241) | (102,241) | - | (102,241) |
| Total other Comprehensive Income for the period | 7,056 | - | (1,070) | 5,986 | (102,241) | (96,255) | - | (96,255) |
| Total comprehensive income for the period | 1,475,860 | 14,975 | 389,662 | 1,880,497 | 255,960 | 2,136,457 | (217,680) | 1,918,777 |
| Total Segment assets | 30,255,863 | 120,675 | 10,846,970 | 41,223,508 | 19,592,835 | 60,816,343 | (747,412) | 60,068,931 |
| Total Segment Liabilities | 23,096,337 | 89,860 | 9,536,411 | 32,722,608 | 18,017,003 | 50,739,611 | (15,054) | 50,724,557 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

37. Segmental Reporting (continued)

31 December 2010

| | Malawi Corporate and Retail banking | FMB Forex Bureau | Malawi asset finance | Total Malawi | Botswana Corporate and Retail Banking | Total before adjustments | Consolidated adjustments | Total |
|---------------------------------------|---|---------------------|-------------------------|------------------|---|-----------------------------|-----------------------------|------------------|
| Interest Income – External | 2,988,048 | 23 | 56,841 | 3,944,912 | 1,195,119 | 5,140,031 | (26,130) | 5,113,901 |
| Total Interest Income | 2,988,048 | 23 | 956,841 | 3,944,912 | 1,195,119 | 5,140,031 | (26,130) | 5,113,901 |
| Interest Expense – External | (374,174) | (5,874) | (421,227) | (801,275) | (677,697) | (1,478,972) | 26,130 | (1,452,842) |
| Total Interest Expense | (374,174) | (5,874) | (421,227) | (801,275) | (677,697) | (1,478,972) | 26,130 | (1,452,842) |
| NET INTEREST INCOME | 2,613,874 | (5,851) | 535,614 | 3,143,637 | 517,422 | 3,661,059 | - | 3,661,059 |
| Fees and Commissions | 1,037,863 | - | 7,827 | 1,045,690 | 121,716 | 1,167,406 | (21,538) | 1,145,868 |
| Other external Fees and Commissions | 16,752 | - | - | 16,752 | - | 16,752 | - | 16,752 |
| Total Fees and Commission | 1,054,615 | - | 7,827 | 1,062,442 | 121,716 | 1,184,158 | (21,538) | 1,162,620 |
| Income from Investments | 204,359 | - | - | 204,359 | - | 204,359 | (100,000) | 104,359 |
| Gain on foreign exchange transactions | 583,941 | 43,920 | - | 627,861 | 45,123 | 672,984 | - | 672,984 |
| Other Operating Income | 521 | - | 55 | 576 | 42,464 | 43,040 | - | 43,040 |
| Total Operating income | 4,457,310 | 38,069 | 543,496 | 5,038,875 | 726,725 | 5,765,600 | (121,538) | 5,644,062 |

NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

in thousands of Malawi Kwacha

37. Segmental Reporting (continued)

31 December 2010

| | Malawi Corporate and Retail banking | FMB Forex Bureau | Malawi asset finance | Total Malawi | Botswana Corporate and Retail Banking | Total before adjustments | Consolidated adjustments | Total |
|--|---|---------------------|-------------------------|--------------------|---|-----------------------------|-----------------------------|--------------------|
| Staff and Training costs | (1,154,870) | (11,468) | (56,819) | (1,223,157) | (231,405) | (1,454,562) | - | (1,454,562) |
| Premises and Equipment | (315,321) | (1,110) | - | (316,431) | (29,932) | (346,363) | - | (346,363) |
| Depreciation | (250,771) | (2,321) | (4,706) | (257,798) | (74,138) | (331,936) | - | (331,936) |
| Other expense | (607,831) | (10,344) | (43,555) | (661,730) | (175,839) | (837,569) | 21,538 | (816,031) |
| Impairment of financial assets | (39,003) | - | - | (39,003) | (39,678) | (78,681) | - | (78,681) |
| Total Expenditure | (2,367,796) | (25,243) | (105,080) | (2,498,119) | (550,992) | (3,049,111) | 21,538 | (3,027,573) |
| Profit before income tax expense | 2,089,514 | 12,826 | 438,416 | 2,540,756 | 175,733 | 2,716,489 | (100,000) | 2,616,489 |
| Income tax expense | (608,244) | (3,848) | (133,294) | (745,386) | (42,508) | (787,894) | - | (787,894) |
| Profit for the year | 1,481,270 | 8,978 | 305,122 | 1,795,370 | 133,225 | 1,928,595 | (100,000) | 1,828,595 |
| Other Comprehensive Income | | | | | | | | |
| Tax on other Comprehensive Income | 6,414 | - | 2,012 | 8,426 | - | 8,426 | - | 8,426 |
| Translation difference for foreign operations | - | - | - | - | 69,391 | 69,391 | - | 69,391 |
| Total other Comprehensive Income for the period | 6,414 | - | 2,012 | 8,426 | 69,391 | 77,817 | - | 77,817 |
| Total comprehensive income for the period | 1,487,684 | 8,978 | 307,134 | 1,803,796 | 202,616 | 2,006,412 | (91,574) | 1,906,412 |
| Total Segment assets | 26,263,450 | 123,594 | 6,145,655 | 32,532,699 | 12,631,971 | 45,164,670 | - | - |
| Total Segment Liabilities | 26,263,450 | 123,594 | 6,145,655 | 32,532,699 | 11,445,850 | 43,978,549 | - | - |

38. Subsequent events

Subsequent to year end, no significant events have occurred necessitating adjustments or disclosures in these consolidated and separate financial statements.

SHAREHOLDER STATISTICS

| INDUSTRY | HOLDERS | HOLDER % | TOTAL SHARES | SHARES % |
|-------------------------------|--------------|----------------|----------------------|----------------|
| LOCAL COMPANIES | 75 | 3.77% | 1,610,846,414 | 68.95% |
| FOREIGN COMPANIES | 6 | 0.30% | 534,058,245 | 22.86% |
| CITIZEN RESIDENT INDIVIDUALS | 1,627 | 81.80% | 108,923,735 | 4.66% |
| PENSION FUNDS | 38 | 1.91% | 43,970,805 | 1.88% |
| BANKS | 5 | 0.25% | 9,358,223 | 0.40% |
| EMPLOYEES | 126 | 6.33% | 7,122,842 | 0.30% |
| NOMINEES LOCAL | 39 | 1.96% | 5,096,335 | 0.22% |
| INVESTMENT COMPANIES & TRUSTS | 22 | 1.11% | 4,749,200 | 0.20% |
| NON RESIDENTS | 25 | 1.26% | 4,296,108 | 0.18% |
| INSURANCE COMPANIES | 4 | 0.20% | 3,597,908 | 0.15% |
| OTHER ORGANISATIONS | 8 | 0.40% | 2,327,850 | 0.10% |
| PERMANENT RESIDENT | 1 | 0.05% | 984,152 | 0.04% |
| LEASING AND FINANCE | 9 | 0.45% | 499,600 | 0.02% |
| NON RESIDENT CITIZENS | 3 | 0.15% | 414,383 | 0.02% |
| DECEASED ESTATES | 1 | 0.05% | 4,200 | 0.00% |
| GRAND TOTAL | 1,989 | 100.00% | 2,336,250,000 | 100.00% |

| COUNTRY | HOLDERS | HOLDER % | TOTAL SHARES | SHARES % |
|-------------------------|--------------|----------------|----------------------|----------------|
| BOTSWANA | 1 | 0.05% | 10,500 | 0.00% |
| CAYMAN ISLANDS | 1 | 0.05% | 990 | 0.00% |
| KENYA | 3 | 0.15% | 525,057,750 | 22.47% |
| MALAWI | 1,948 | 97.94% | 1,806,531,644 | 77.33% |
| PORTUGAL | 8 | 0.40% | 2,335,200 | 0.10% |
| SOUTH AFRICA | 3 | 0.15% | 298,515 | 0.01% |
| TANZANIA | 1 | 0.05% | 195,969 | 0.01% |
| UNITED KINGDOM | 3 | 0.15% | 955,896 | 0.04% |
| USA | 5 | 0.25% | 659,268 | 0.03% |
| WARRANT NOT PRESENTABLE | 15 | 0.75% | 203,848 | 0.01% |
| ZIMBABWE | 1 | 0.05% | 420 | 0.00% |
| GRAND TOTAL | 1,989 | 100.00% | 2,336,250,000 | 100.00% |

| RANGES | HOLDERS | HOLDER % | TOTAL SHARES | SHARES % |
|--------------------|--------------|----------------|----------------------|----------------|
| 1-5000 | 430 | 21.62% | 1,134,882 | 0.05% |
| 5001-10000 | 275 | 13.83% | 1,854,167 | 0.08% |
| 10001-25000 | 481 | 24.18% | 7,621,052 | 0.33% |
| 25001-50000 | 214 | 10.76% | 8,120,650 | 0.35% |
| 50001-100001 | 163 | 8.20% | 10,975,491 | 0.47% |
| 100001-200000 | 160 | 8.04% | 19,561,300 | 0.84% |
| 200001-500000 | 191 | 9.60% | 55,881,054 | 2.39% |
| 500001-1000000 | 43 | 2.16% | 29,411,554 | 1.26% |
| 1000001 and Above | 32 | 1.61% | 2,201,689,850 | 94.24% |
| GRAND TOTAL | 1,989 | 100.00% | 2,336,250,000 | 100.00% |

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